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BUDGET OVERVIEW
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COUNTY OF ALAMEDA

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BUDGET OVERVIEW

1984-85

Recommended Budget
Submitted by the County Administrator

Presented to the Alameda
County Board of Supervisors

John George, CHAIRPERSON
5th District

Don Excell
1st District

Fred F. Cooper
3rd District

Charles Santana
2nd District

Joseph P. Bort
4th District

by the Office of the County Administrator
August 1984

COUNTY OF ALAMEDA

BUDGET OVERVIEW

1984-85

Recommended Budget
Submitted by the County Administrator

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BUDGET OVERVIEW

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COUNTY ADMINISTRATOR

MEL HING
COUNTY ADMINISTRATOR

STEPHEN A HAMILL
ASSISTANT COUNTY ADMINISTRATOR

July 30, 1984

Honorable Board of Supervisors
Administration Building
Oakland, CA 94612

Dear Board Members:

Subject: 1984-85 Budget

The County budget recommended for 1984-85 is $591.3 million as of this date -- an increase of $57.5 million, or 10.8% over 1983-84. It is balanced without any major reductions or general layoffs.

Since submission of the Nine-Month Financial Status Report, the State budget has been adopted with improvements in county financing and what appears to be serious steps toward long-term financial solutions for local governments.

The recommended budget includes increases in appropriations of $16.2 million for public assistance, $11.4 million for health care services, $7.1 million for public ways and facilities, $6.4 million for public protection, $4.1 million for capital projects (primarily for the Santa Rita jail), $3.2 million for general government, including advertising and library services -- as well as increases of $7.0 million in contingencies and $2.1 million in reserves.

It also includes increases of $52.9 million or 13.3% in miscellaneous revenues and $11.1 million or 11.1% in current property taxes, which are partially offset by a reduction of $6.5 million or 18.4% in available fund balances.

STATE BUDGET

The State Budget represents a major financial turnaround over last year and shows significant growth in its income and sales tax revenues. This has permitted the State to provide local governments with additional funding for 1984-85. These increases include $11.6 million for local government assistance, $10.7 million for welfare cost of living adjustments (COLA's), and $4 million for health care services COLA's. This, combined with an anticipated State allocation of $84.1 million in bond funds for the County's Santa Rita Jail project, has helped to improve our financial health and ability to provide ongoing services.

MULTI-YEAR PLANNING

Although our budget outlook has improved, many financial uncertainties and problems are still with us -- for example, inadequate reimbursements from the State for the Medi-Cal and MIA programs, Federal Medicare reimbursement reductions, increasing court system needs and costs, hospital expenditure requirements, and the Jarvis IV initiative on the November ballot.

Therefore, there continues to be a need to maintain a sound financial base to provide essential services to the community effectively and to avoid financial crises. Since Proposition 13, the County has of necessity focused primarily on financial stability from year to year. These efforts have been successful because of your Board and the County's prudent financial practices. I believe we are now ready to seriously consider planning on a multi-year basis.

The 1984-85 recommended budget provides for the development of a multi-year plan. This will be an extremely difficult task because of the conglomerate nature of a county and the many special interests, variables, and continuing uncertainties involved. Nonetheless, a multi-year plan must be developed to enable us to reconcile needs, mandates, and limited resources.

To reiterate the Nine-Month Financial Status Report, my office has begun a multi-year planning process aimed at identifying the County's major financial issues which must be addressed the next several years. As listed in that report, these issues are:

1. County jail construction and operational costs, including the new Santa Rita replacement facility estimated to require a $28 million County match for construction and $10-12 million for operations.

2. Indigent care costs for County Medically Indigent Adults, General Assistance and other persons or programs for which we are legally placed in the role of serving as a safety net for Federal and State budget cuts.

3. Capital projects requirements, including hospital improvements, a new telecommunications system, and updating County office equipment, and court facility needs for the Berkeley-Albany and Livermore-Pleasanton Municipal Courts.

4. Road system construction and maintenance needs.

5. Hospital care program and operational needs at Highland and Fairmont.

6. Court system needs which not only include judges, related support and facilities, but also their domino effect on costs in other departments.

7. Other issues, including transportation and development activities in the Dublin-Livermore-Pleasanton Valley area, hazardous and solid waste proposals, Castro Valley incorporation, our investment in the Oakland-Alameda County Coliseum Compex, salary and employee benefits, and existing program needs.

Further, our existing resources to finance these needs are still limited, but we are exploring potentials -- such as in using County properties to generate ongoing income, reducing costs for health, dental and retirement benefit plans, economic development, and other financial management options. In addition, we are continuing to pursue productivity and operational improvements, as well as stable Federal and State funding.

This recommended budget reflects your Board's policies and support that have made it possible to provide financial and service stability under very trying circumstances for the past six years. It also represents an important step towards the development of a multi-year plan.

RECOMMENDATIONS

The County Budget Act provides that the public budget hearings cannot exceed ten consecutive calendar days. However, if necessary, final decisions by your Board can be deferred until after the hearings, provided a final budget is adopted not later than August 30th.

Therefore, I recommend that your Board:

1. Receive this budget for consideration and adoption after public hearings scheduled to begin at 10:30 a.m. on Tuesday, August 7th;

2. Decide on a final budget on the last day scheduled for public hearing on Tuesday, August 14th in order that the Auditor-Controller and my office can prepare the necessary budget and tax rate resolutions for your adoption; and

3. Adopt a final budget at 10 a.m. on Tuesday, August 21st.

Very truly yours,

Mel Hing

MEL HING
COUNTY ADMINISTRATOR

MH:JB:lb
7800C

FISCAL YEAR 1984-85
COUNTY BUDGET HEARING SCHEDULE

Program	Date/Time
• General Comments • Health Care	August 7, 10:30 a.m.
• Welfare • Public Protection	August 9, 9:00 a.m.
• CBO COLAs	August 9, 2:00 p.m.
• General Government: - Public Ways & Facilities - Special Funds - Advertising	August 14, 10:30 a.m.
• Other Issues: - Proposition 4 - Final Budget Adjustments	
• Open/As Needed	August 16, 9:00 a.m.
• Adopt Final Budget	August 21, 10:00 a.m.

ALAMEDA COUNTY
1984-85 RECOMMENDED BUDGET
(IN $ MILLIONS)

	APPROPRIATIONS						FINANCING				
	Expenditure Requirements	+	Contingencies	+	Reserve Increases	= TOTAL	= Available Fund Balance	+	Misc. Revenues	+	Property Taxes
1983-84 Budget	$526.7	+	$6.7	+	$0.4	= $533.8	= $35.3	+	$398.4	+	$100.1
1984-85 CAO Recommend	575.1	+	13.7	+	2.5	= 591.3	= 28.8	+	451.3	+	111.2

7929C

PENDING FACTORS

1. 1984-85 cost-of-living adjustments for salary and employee benefits and community based organizations.

2. Final Available Fund Balance.

3. Completion of the final 1984-85 assessment roll, determination of the actual percentage increase in assessed valuation and revision of corresponding property tax estimates as a final budget adjustment.

4. Final Federal and State allocations including Motor Venicle in lieu, Health Care and Social Services Agency grant programs.

5. Enactment of the pending State Local Government Financing Legislation will increase property tax revenues in lieu of the special districts receiving an increase in Special District Augmentation Fund revenue.

6. Appellate Court decision that would allow reimbursement of costs for Unemployment Disability Insurance Program under SB 90 is currently being reviewed by Supreme Court. If upheld, fiscal impact would be over $600,000.00 in revenues.

7. All administrative costs for Supplemental Property Tax Assessments Program not paid for by SB 813 will be claimed from State Controller (possibly allowed by AB 34). Fiscal impact: $555,553.00 revenue

8. If inclusion of business trade fixtures in Property Tax Assessment is upheld, Business Trade Fixtures Assessment Program will be implemented. Fiscal impact: $416,036.00 cost/$1,800,000.00 revenue

9. Transfer of positions (19 deputies and a sergeant) and services and supplies appropriations from Santa Rita to the North County Jail.

10. Increase in Motor Pool parts and repair costs.

11. Increase in Worker's Compensation benefit rates.

12. Telephone rate increase.

13. Motor vehicle replacement fund.

14. Potential $0.3 million revenue loss in the Social Services Agency due to imposition of Medi-Cal error rate sanctions.

15. Additional State mandated increases in AFDC-Foster Care rates.

16. Maximizing County 1984-85 MIA and AB 8 County Health Services allocations.

17. Implementation of net negotiated rates for Mental Health Services. Mental Health estimates that implementation of SB 900 will significantly improve the County's cash flow and provide needed funding for Mental Health capital improvements.

18. Proposed State realignment funds of $0.2 million for Alcohol/Drug Programs.

19. Health Care Services Agency review of current allocation of MIA funds and development of a plan for the Board on the recommended distribution of the 3% COLA.

20. Renegotiation of Hospital Medi-Cal inpatient contract.

21. Implementation of Medicare Diagnostic Related Group (DRG) reimbursement.

22. Outcome of Medi-Cal utilization review pilot project audit on the hospitals.

23. Increased physician staff coverage at Fairmont to meet Graduate Medical Education Program certification requirements

24. Capital equipment expenditures at Highland, including lease purchase of Board approved angio and additional lease payments for rental of portable CAT scan

25. Reduction in Highland charges to Criminal Justice Medical Budget #451 due to the opening of the North County Jail clinic and reduced patient utilization

26. Negotiation of a contract with a physician group to provide OB/GYN services at Highland

7943C

POLICY MATTERS
(Funds Included in Budget Unless Noted Otherwise)

1. Distribution of Advertising Resources — $0.1 million

The Advertising Budget is used to provide funds to organizations who promote Alameda County. The Advertising Budget is presented annually to the Board as a policy matter, both as to issue and as to distribution of funds to requesting organizations.

2. Welfare Administration Cost Overrun — $0.8 million (Not included in budget)

The recommended budget for Welfare Administration is based on preliminary Federal and State program funding allocations and mandated County shares. With the exception of the Board-approved redirection of $1.4 million in Revenue Sharing funds to support County Human Services programs, the recommended budget does not include any overmatch.

The Agency is projecting a net cost overrun of $0.8 million in 1984-85 based on current service levels, workload standards and staffing. The Agency Director is committed to developing and implementing a plan to make further administrative cost reductions during the year in order to remain within final Fedral and State funding allocations.

3. Increased County Match Requirement for Mental Health Services — $0.1 million

The recommended budget includes a net $0.1 million increase in County General Funds to provide the mandated match for State Mental Health funds.

4. Cost-of-Living Increases for State-Funded CBO's — $0.6 million

Mental Health and Alconol & Drug Abuse have identified $0.4 and $0.2 million, respectively, in the recommended budget as a reserve to fund cost-of-living increases for some State-funded CBO's contingent on final State allocations and Board approval.

5. MIA Funds for Mental Health Services — $1.2 million

The recommended budget includes continuation of the 1983-84 allocation of $1.2 million in MIA funds for inpatient and outpatient Mental Health Services provided to clients formerly eligible under the State MIA program.

6. General Fund Overmatch for Alcohol & Drug Abuse Services — $0.8 million

The recommended budget includes $1,160,222 in County matching funds for Alcohol/Drug programs. This is $839,710 over the mandated County contribution level of $320,512.

Overmatch Summary

	Alcohol	Drug	Total
CBO COLA's	$87,481	$396,355	$483,836
Optional Federal Drug Match	0	355,874	355,874
Total County General Fund Overmatch	$87,481	$752,229	$839,710

CBO COLA's

HCSA has indicated that State and Federal funds have been insufficient to fund CBO COLA's since 1981-82 for drug programs and in 1983-84 for alcohol programs. Increases approved by the Board have required additional General Fund contributions to supplement inadequate State and Federal financing for alcohol and drug abuse programs.

Optional Drug Match

The recommended budget assumes continuation of optional County match for Federal drug block grant funds formerly mandated under NIDA.

7. Criminal Justice Medical Services - North County Jail — $0.6 million

The County Administrator's North County Jail report to the Board of Supervisors provided staff for the North County Jail facility with the agreement that "the Agency will attempt to absorb the new costs within their existing budget. However, if this proposal requires a substantial reduction in services, this item will be brought before the Board for a possible request for an additional allocation." The Health Care Services Director has requested and the County Administrator is recommending an additional $572,700.

Some or all of the savings may still be achieved. However, in order to achieve the proposed savings, there must be a cooperative effort between Highland, Health Care and the Sheriff to use the Highland Criminal Justice Unit staff more effectively. This issue will be included as a project in the County Administrator's 1984-85 work plan with a January 1985 report back to your Board.

8. California Children's Services (CCS) Program Overmatch $0.04 million

During 1983-84, the Board approved a supplemental appropriation of $40,000 for the California Children's Services Program. This resulted in a County General Fund overmatch for this program. In prior years, the County has administered the program within the State allocation and 25% mandated County share.

9. Highland Hospital Additional County Subsidy $3.9 million

The 1984-85 recommended budget for Highland Hospital represents a significant or 40% increase in the County subsidy of $3.9 million, from $9.8 million in 1983-84 to $13.7 million in 1984-85. This increase includes funding for medical supplies, food, outside medical/laboratory services, physician contracts and overtime that were underbudgeted in 1983-84. The funding level recommended for these items is $2.7 million in excess of cost-of-living adjustments as follows:

Medical Supplies & Food	$1.4
Outside Medical/Lab Services	$0.3
Physician Contracts	$0.4
Overtime	$0.6
	$2.7

The balance of $1.2 million in increased subsidy represents cost-of living adjustments for salary and employee benefits, physician and consultant contracts.

The increased subsidy is due largely to the fact that estimated revenues are not keeping pace with expenditure requirements due to capped reimbursement mechanisms provided under the MIA program, Medicare DRG reimbursement and the Medi-Cal inpatient contract. Unless the County is successful in seeking administrative and/or legislative action to increase the level at which hospital services are reimbursed by the State and Federal government, such as under the Medi-Cal contract and MIA program, this trend of increased subsidy requirements is expected to continue in future fiscal years.

10. Fairmont Hospital Target for Reduction $0.35 million (not included in budget)

The 1984-85 recommended budget for Fairmont Hospital reflects a reduction of $352,000 in Medicare Skilled Nursing Facility (SNF) reimbursement and a corresponding decrease in appropriations. In keeping with the Board policy of making budget reductions commensurate with major State or Federal program decreases, I am recommending that Fairmont Hospital develop and implement a plan to make $352,000 in expenditure reductions in 1984-85 in order to offset corresponding decreases in Federal Medicare reimbursement.

11. Fairmont Hospital Senior Feeding Program $0.15 million

The 1984-85 recommended budget for Fairmont Hospital includes an increase in appropriation of $145,000 to cover increased food expenses related to the Senior Feeding Program. When FACH implemented this program in 1983-84, a commitment was made to finance its costs within existing budgeted resources. In the Hospital's 1984-85 budget request, an appropriation adjustment was requested to be offset by additional cafeteria revenue of $111,300. The actual anticipated revenue collections for the program in 1984-85 are $286,200, offset by a reduction in other cafeteria revenue collections of $174,900. I am therefore recommending that this item be included in the 1984-85 budget because it is fully offset by revenue and appears to be cost-effective.

12. North County Jail Library Services $0.04 million

The 1984-85 recommended budget for Budget Unit 780, the library, includes $39,628 in funding for library services at the North County Jail and .83 additional full-time equivalent staff to be funded by Public Library Foundations Act revenue.

7944C

ALAMEDA COUNTY VITAL STATISTICS

- Area . . . . . 813 sq. miles
- Population 1,145,117
  - 14 cities 1,031,870
  - Unincorporated areas 113,247
- Budget, 1983-84 . . . . . $533,769,728
- Budgeted Positions FY 1983-84 . . . . . 8,931.50

- Unemployment

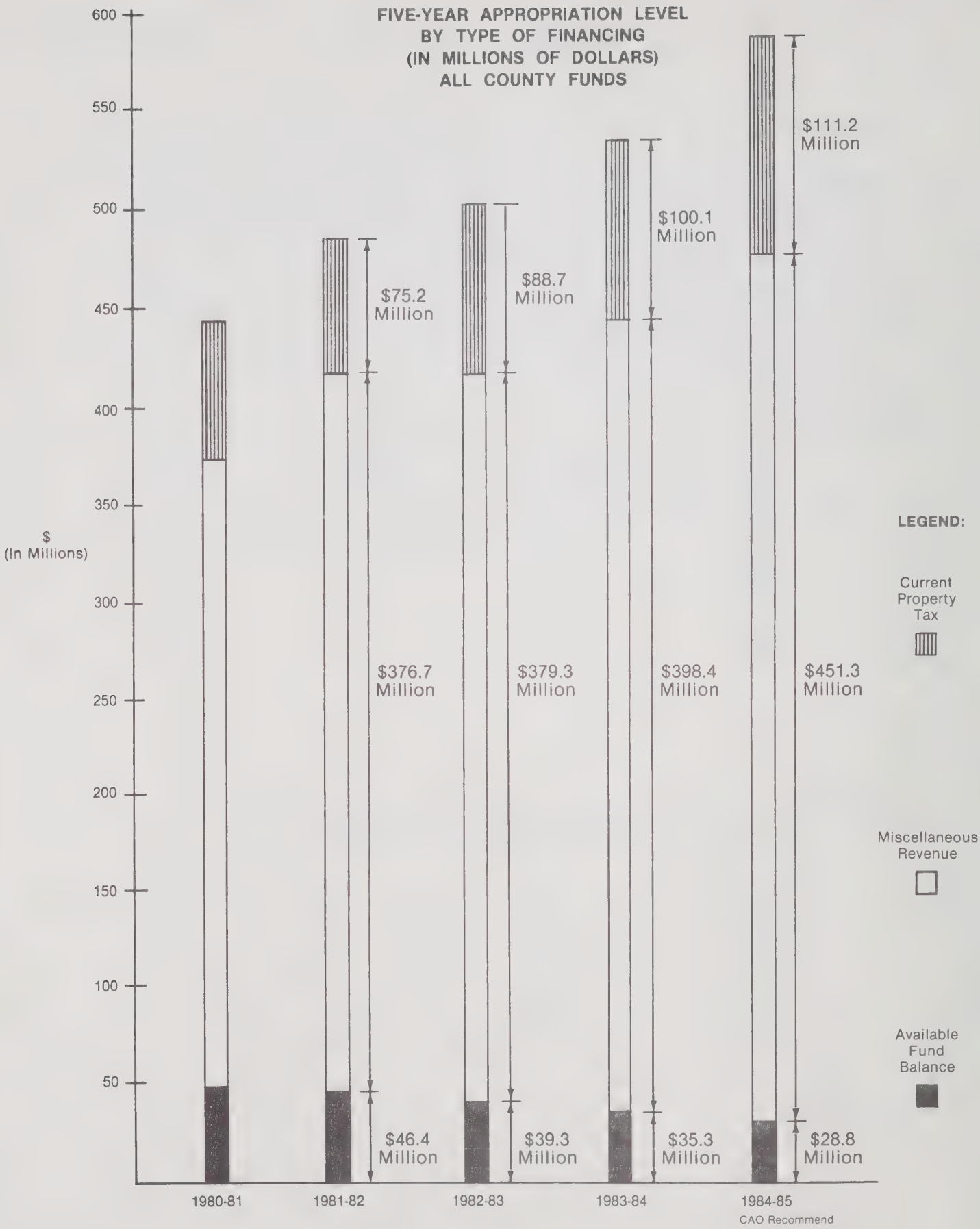
Year	Alameda County	Bay Area	California
1976	9.8%	8.7%	9.2%
1977	8.4%	7.5%	8.2%
1978	7.0%	6.2%	7.1%
1979	5.9%	5.6%	6.2%
1980	6.1%	5.4%	6.8%
1981	6.5%	5.7%	7.3%
1982	8.6%	7.2%	9.4%
1983	8.6%	7.9%	9.9%
1984*	6.2%	5.9%	7.2%

- Inflation

(All Urban Consumer Price Index: June to June)

Fiscal Year	S.F.-Oakland	California	U.S.
1976-77	8.3%	7.6%	6.9%
1977-78	10.3%	8.5%	7.4%
1978-79	6.6%	9.9%	10.9%
1979-80	16.7%	17.3%	14.3%
1980-81	10.5%	8.3%	9.6%
1981-82	11.2%	9.3%	7.1%
1982-83	(0.5%)	(0.6%)	2.6%
1983-84**	5.9%	5.0%	4.2%

*May, 1984
**April, 1984


FIVE-YEAR APPROPRIATION LEVEL
BY TYPE OF FINANCING
(IN MILLIONS OF DOLLARS)
ALL COUNTY FUNDS
$
(In Millions)
600
550
500
450
400
350
300
250
200
150
100
50
$75.2 Million
$88.7 Million
$100.1 Million
$111.2 Million
$376.7 Million
$379.3 Million
$398.4 Million
$451.3 Million
$46.4 Million
$39.3 Million
$35.3 Million
$28.8 Million
1980-81
1981-82
1982-83
1983-84
1984-85
CAO Recommend
LEGEND:
Current Property Tax
Miscellaneous Revenue
Available Fund Balance

1984-85

RECOMMENDED BUDGET
ALL FUNDS
SUMMARY BY PROGRAM

	1983-84 Budget	1984-85 Request	1984-85 CAO Recommend	County Cost Inc./(Dec.)	Percent Change
General Administration					
Appropriation	36,161,041	38,083,218	38,496,580	2,335,539	6.45
Revenue	(13,176,447)	(14,104,858)	(14,759,703)	(1,583,256)	12.01
Net County Cost	22,984,594	23,978,360	23,736,877	752,283	3.27
Budgeted Positions	761.09	789.70	789.70	28.61	3.76
Capital Projects					
Appropriation	13,352,305	17,485,000	17,485,000	4,132,695	30.95
Revenue	(4,493,816)	(3,495,000)	(3,495,000)	998,816	(22.22)
Net County Cost	8,858,489	13,990,000	13,990,000	5,131,511	57.92
Budgeted Positions	0.00	0.00	0.00	0.00	
Public Protection					
Appropriation	134,734,467	141,194,356	141,159,059	6,424,592	4.76
Revenue	(31,911,821)	(34,135,406)	(35,906,280)	(3,994,459)	12.51
Net County Cost	102,822,646	107,058,950	105,252,779	2,430,133	2.36
Budgeted Positions	2,869.99	2,923.61	2,923.61	53.62	1.86
Public Assistance					
Appropriation	221,450,017	231,620,786	237,674,378	16,224,361	7.32
Revenue	(194,226,090)	(203,296,922)	(209,047,372)	(14,821,282)	7.63
Net County Cost	27,223,927	28,323,864	28,627,006	1,403,079	5.15
Budgeted Positions	1,451.51	1,325.09	1,325.09	(126.42)	(8.70)
Health Care					
Appropriation	97,614,597	109,346,910	108,986,922	11,372,325	11.65
Revenue	(76,540,627)	(87,006,245)	(87,075,446)	(10,534,819)	13.76
Net County Cost	21,073,970	22,340,665	21,911,476	837,506	3.97
Budgeted Positions	721.96	755.55	748.55	26.59	3.68
Public Ways and Facilities					
Appropriation	16,623,317	23,741,483	23,741,468	7,118,151	42.82
Revenue	(15,092,876)	(20,199,304)	(20,246,500)	(5,153,624)	34.14
Net County Cost	1,530,441	3,542,164	3,494,968	1,964,527	128.36
Budgeted Positions	191.06	194.06	194.06	3.00	1.57
Cultural, Recreation, Education					
Appropriation	6,787,313	7,530,279	7,540,279	752,966	11.09
Revenue	(3,882,094)	(4,144,368)	(4,145,368)	(263,274)	6.78
Net County Cost	2,905,219	3,385,911	3,394,911	489,692	16.85
Budgeted Positions	194.76	199.17	199.17	4.41	2.26

SUMMARY BY PROGRAM (continued)

	1983-84 Budget	1984-85 Request	1984-85 CAO Recommend	County Cost Inc./(Dec.)	Percent Change
Contingencies					
Appropriation	6,626,671	13,670,238	13,670,238	7,043,567	106.29
Revenue	0	0	0	0	
Net County Cost	6,626,671	13,670,238	13,670,238	7,043,567	106.29
Budgeted Positions	0.00	0.00	0.00	0.00	
Reserve Increase	420,000	2,541,675	2,541,675	2,121,675	505.16
TOTAL APPROPRIATION	533,769,728	585,213,930	591,295,599	57,525,871	10.77
FINANCING					
Program Revenue	(339,323,771)	(366,382,103)	(374,675,669)	(35,351,898)	10.41
Non-Program Rev	(59,101,392)	(76,661,747)	(76,661,747)	(17,560,355)	29.71
Property Tax	(100,091,862)	(111,136,760)	(111,175,030)	(11,083,168)	11.07
Avail. Fund. Bal.	(35,252,703)	(31,162,038)	(28,783,153)	6,469,550	(18.35)
TOTAL FINANCING	(533,769,728)	(585,342,648)	(591,295,599)	(57,525,871)	10.77
TOTAL POSITIONS	6,190.37	6,187.18	6,180.18	(10.19)	(0.16)
BUDGETED POSITIONS - SPECIAL FUNDS & DISTRICTS *	2,741.13	2,739.10	2,739.10	(2.03)	(0.07)
TOTAL BUDGETED POSITIONS	8,931.50	8,926.28	8,919.28	(12.22)	(0.13)

*From Special Funds and Districts Report

1984-85

RECOMMENDED BUDGET
SUMMARY BY FUND

	1983-84 Budget	1984-85 Request	1984-85 CAO Recommend	County Cost Inc./(Dec.)	Percent Change
General Fund					
Appropriation	497,222,692	537,342,505	545,667,967	48,445,275	9.74
Property Tax	(97,738,000)	(108,466,000)	(108,466,000)	(10,728,000)	10.97
Revenue	(370,980,239)	(406,300,081)	(414,496,825)	(43,516,586)	11.73
Available Fund Bal.	(28,504,453)	(22,705,142)	(22,705,142)	5,799,311	(20.34)
Net County Cost	0	(128,718)	0	0	
Fixed Assets	0	0	0	0	
Budgeted Positions	5,818.57	5,784.97	5,777.97	(40.60)	(0.69)
Revenue Sharing					
Appropriation	8,141,699	7,938,282	7,938,282	(203,417)	(2.49)
Property Tax	0	0	0	0	
Revenue	(8,141,699)	(7,938,282)	(7,938,282)	203,417	(2.49)
Available Fund Bal.	0	0	0	0	
Net County Cost	0	0	0	0	
Fixed Assets	0	0	0	0	
Budgeted Positions	0.00	0.00	0.00	0.00	
Roads					
Appropriation	16,343,898	23,234,955	23,234,955	6,891,057	42.16
Property Tax	0	0	0	0	
Revenue	(14,836,550)	(19,643,500)	(19,643,500)	(4,806,950)	32.39
Available Fund Bal.	(1,507,348)	(3,591,455)	(3,591,455)	(2,084,107)	138.26
Net County Cost	0	0	0	0	
Fixed Assets	0	0	0	0	
Budgeted Positions	187.81	189.81	189.81	2.00	1.06
Library					
Appropriation	6,226,612	6,924,966	6,924,966	698,354	11.21
Property Tax	(2,203,275)	(2,521,105)	(2,521,105)	(317,830)	14.42
Revenue	(3,742,544)	(3,997,200)	(3,997,200)	(254,656)	6.80
Available Fund Bal.	(280,793)	(406,661)	(406,661)	(125,868)	44.82
Net County Cost	0	0	0	0	
Fixed Assets	0	0	0	0	
Budgeted Positions	183.99	188.40	188.40	4.41	2.39
Library/Special Taxing Zone					
Appropriation	120,832	162,279	162,279	41,447	34.30
Property Tax	(50,687)	(58,951)	(58,951)	(8,264)	16.30
Revenue	(70,050)	(79,168)	(79,168)	(9,118)	13.01
Available Fund Bal.	(95)	(24,160)	(24,160)	(24,065)	25,331.57
Net County Cost	0	0	0	0	
Fixed Assets	0	0	0	0	
Budgeted Positions	0.00	0.00	0.00	0.00	

SUMMARY BY FUND (continued - page 2)

	1983-84 Budget	1984-85 Request	1984-85 CAO Recommend	County Cost Inc./(Dec.)	Percent Change
Fish and Game					
Appropriation	20,760	20,760	20,760	0	0.00
Property Tax	0	0	0	0	
Revenue	(7,200)	(7,200)	(7,200)	0	0.00
Available Fund Bal.	(13,560)	(13,560)	(13,560)	0	0.00
Net County Cost	0	0	0	0	
Fixed Assets	0	0	0	0	
Budgeted Positions	0.00	0.00	0.00	0.00	
Accumulated Capital Outlay					
Appropriation	489,916	0	0	(489,916)	(100.00)
Property Tax	0	0	0	0	
Revenue	0	0	0	0	
Avail. Fund Bal.	(489,916)	0	0	489,916	(100.00)
Net County Cost	0	0	0	0	
Fixed Assets	0	0	0	0	
Budgeted Positions	0.00	0.00	0.00	0.00	
Structural Fire					
Appropriation	853,337	866,427	882,805	29,468	3.45
Property Tax	(99,900)	(90,704)	(128,974)	(29,074)	29.10
Revenue	(562,541)	(584,827)	(681,649)	(119,108)	21.17
Avail. Fund Bal.	(190,896)	(190,896)	(72,182)	118,714	(62.18)
Net County Cost	0	0	0	0	
Fixed Assets	0	0	0	0	
Budgeted Positions	0.00	0.00	0.00	0.00	
Capital Projects					
Appropriation	4,349,982	4,314,504	2,054,333	(2,295,649)	(52.77)
Property Tax	0	0	0	0	
Revenue	(84,340)	(84,340)	(84,340)	0	0.00
Avail. Fund Bal.	(4,265,642)	(4,230,164)	(1,969,993)	2,295,649	(53.81)
Net County Cost	0	0	0	0	
Fixed Assets	0	0	0	0	
Budgeted Positions	0.00	0.00	0.00	0.00	
Health Care/Benefit Assessments					
Appropriation	0	4,409,252	4,409,252	4,409,252	100.00
Property Tax	0	0	0	0	0
Revenue	0	(4,409,252)	(4,409,252)	(4,409,252)	100.00
Avail. Fund Bal.	0	0	0	0	0
Net County Cost	0	0	0	0	0
Fixed Assets	0	0	0	0	0
Budgeted Positions	0.00	24.00	24.00	24.00	100.00
TOTAL APPROPRIATION	533,769,728	585,213,930	591,295,599	57,525,871	10.77

SUMMARY BY FUND (continued - page 3)

	1983-84 Budget	1984-85 Request	1984-85 CAO Recommend	County Cost Inc./(Dec.)	Percent Change
FINANCING					
Current Prop. Tax	(100,091,862)	(111,136,760)	(111,175,030)	(11,083,168)	11.07
Total Revenues	(398,425,163)	(443,043,860)	(451,337,416)	(52,912,253)	13.28
Avail. Fund Bal.	(35,252,703)	(31,162,038)	(28,783,153)	6,469,550	(18.35)
TOTAL FINANCING	(533,769,728)	(585,342,648)	(591,295,599)	(57,525,871)	10.77
TOTAL POSITIONS	6,190.37	6,187.18	6,180.18	(10.19)	(0.16)
BUDGETED POSITIONS - SPECIAL FUNDS & DISTRICTS*	2,741.13	2,739.10	2,739.10	(2.03)	(0.07)
TOTAL BUDGETED POSITIONS	8,931.50	8,926.28	8,919.28	(12.22)	(0.13)

*From Special Funds and Districts Report

1984-85

GENERAL FUND
SUMMARY BY PROGRAM

	1983-84 Budget	1984-85 Request	1984-85 CAO Recommend	County Cost Inc./(Dec.)	Percent Change
General Administration					
Appropriation	36,161,041	38,083,218	38,496,580	2,335,539	6.45
Revenue	(5,034,748)	(6,166,576)	(6,821,421)	(1,786,673)	35.48
Net County Cost	31,126,293	31,916,642	31,675,159	548,866	1.76
Budgeted Positions	761.09	789.70	789.70	28.61	3.75
Capital Projects					
Appropriation	12,862,389	17,485,000	17,485,000	4,622,611	35.93
Revenue	(4,493,816)	(3,495,000)	(3,495,000)	998,816	(22.22)
Net County Cost	8,368,573	13,990,000	13,990,000	5,621,427	67.17
Budgeted Positions	0.00	0.00	0.00	0.00	
Public Protection					
Appropriation	130,453,780	136,868,943	139,077,439	8,623,659	6.61
Revenue	(31,342,080)	(33,543,379)	(35,217,431)	(3,875,351)	12.36
Net County Cost	99,111,700	103,325,564	103,860,008	4,748,308	4.79
Budgeted Positions	2,869.99	2,923.61	2,923.61	53.62	1.86
Public Assistance					
Appropriation	218,523,377	228,642,199	234,695,791	16,172,414	7.40
Revenue	(194,226,090)	(203,296,922)	(209,047,372)	(14,821,282)	7.63
Net County Cost	24,297,287	25,345,277	25,648,419	1,351,132	5.56
Budgeted Positions	1,451.51	1,325.09	1,325.09	(126.42)	(8.70)
Health Care					
Appropriation	91,456,146	99,101,685	98,741,697	7,285,551	7.96
Revenue	(76,456,287)	(82,512,653)	(82,581,854)	(6,125,567)	8.01
Net County Cost	14,999,859	16,589,032	16,159,843	1,159,984	7.73
Budgeted Positions	721.96	731.55	724.55	2.59	0.36
Public Ways and Facilities					
Appropriation	279,419	506,513	506,513	227,094	81.27
Revenue	(256,326)	(555,804)	(603,000)	(346,674)	135.24
Net County Cost	23,093	(49,291)	(96,487)	(119,580)	(517.81)
Budgeted Positions	3.25	4.25	4.25	1.00	30.76
Cultural, Recreation, Education					
Appropriation	439,869	443,034	453,034	13,165	2.99
Revenue	(69,500)	(68,000)	(69,000)	500	(0.71)
Net County Cost	370,369	375,034	384,034	13,665	3.68
Budgeted Positions	10.77	10.77	10.77	0.00	0.00

GENERAL FUND: SUMMARY BY PROGRAM (continued)

	1983-84 Budget	1984-85 Request	1984-85 CAO Recommend	County Cost Inc./(Dec.)	Percent Change
Contingencies					
Appropriation	6,626,671	13,670,238	13,670,238	7,043,567	106.29
Revenue	0	0	0	0	
Net County Cost	6,626,671	13,670,238	13,670,238	7,043,567	106.29
Budgeted Positions	0.00	0.00	0.00	0.00	
Reserve Increase	420,000	2,541,675	2,541,675	2,121,675	505.16
TOTAL APPROPRIATION	497,222,692	537,342,505	545,667,967	48,445,275	9.74
FINANCING					
Program Revenue	(311,878,847)	(329,638,334)	(337,835,078)	(25,956,231)	8.32
Non-Prog. Revenue	(59,101,392)	(76,661,747)	(76,661,747)	(17,560,355)	29.71
Property Tax	(97,738,000)	(108,466,000)	(108,466,000)	(10,728,000)	10.97
Avail. Fund. Bal.	(28,504,453)	(22,705,142)	(22,705,142)	5,799,311	(20.34)
TOTAL FINANCING	(497,222,692)	(537,471,223)	(545,667,967)	(48,445,275)	9.74
TOTAL POSITIONS	5,818.57	5,784.97	5,777.97	(40.60)	(0.69)

1984-85

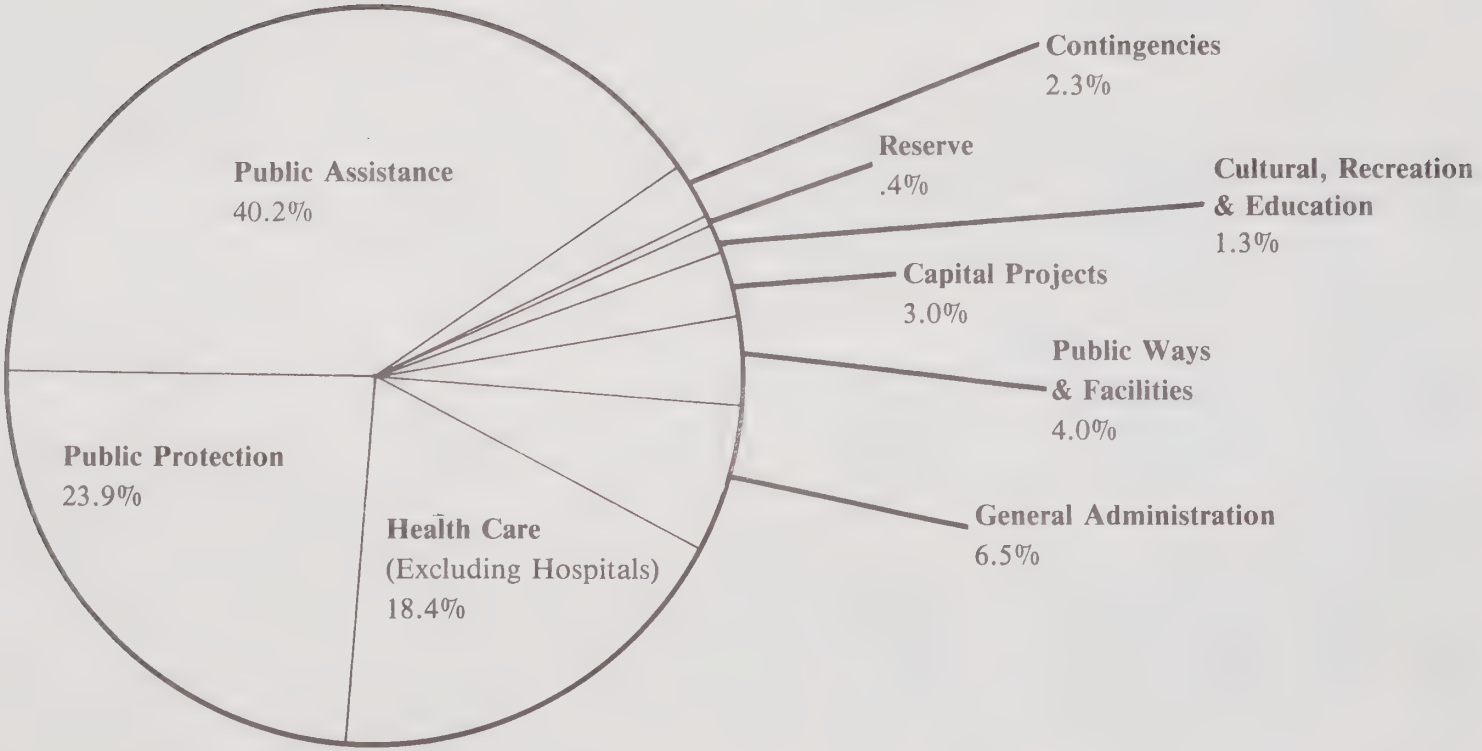
RECOMMENDED BUDGET
SPECIAL FUNDS & DISTRICTS

	1983-84 Budget	1984-85 Request	1984-85 CAO Recommend	County Cost Inc./(Dec.)	Percent Change
Internal Service Fund					
Appropriation	44,288,550	47,481,348	47,481,348	3,192,798	7.20
Property Tax	0	0	0	0	
Revenue	(44,288,550)	(47,481,348)	(47,481,348)	(3,192,798)	7.20
Avail. Fund Bal.	0	0	0	0	
Net Cost	0	0	0	0	
Fixed Assets	562,069	170,679	170,679	(391,390)	(69.63)
Budgeted Positions	468.24	466.74	466.74	(1.50)	(0.32)
Hospitals - Enterprise					
Appropriation	82,589,273	89,825,182	89,825,182	7,235,909	8.76
Property Tax	0	0	0	0	
Revenue	(67,035,249)	(71,503,664)	(70,780,638)	(3,745,389)	5.58
Fixed Assets	0	0	0	0	
Net Cost	15,554,024	18,321,518	19,044,544	3,490,520	22.44
Fixed Assets	0	0	0	0	
Budgeted Positions	1,988.64	1,986.11	1,986.11	(2.53)	(0.12)
Special Districts - Fire					
Appropriation	5,122,458	5,679,057	5,679,057	556,599	10.86
Property Tax	(1,323,137)	(1,413,438)	(1,413,438)	(90,301)	6.82
Revenue	(3,228,548)	(3,891,252)	(3,891,252)	(662,704)	20.52
Avail. Fund Bal.	(570,773)	(374,367)	(374,367)	196,406	(34.41)
Net Cost	0	0	0	0	
Fixed Assets	0	0	0	0	
Budgeted Positions	107.00	107.00	107.00	0.00	0.00
Flood Control Districts					
Appropriation	16,967,892	18,212,996	18,212,996	1,245,104	7.33
Property Tax	(3,995,169)	(4,462,669)	(4,462,669)	(467,500)	11.70
Revenue	(8,142,026)	(8,142,260)	(8,142,260)	(234)	0.00
Avail. Fund Bal.	(4,830,697)	(5,608,067)	(5,608,067)	(777,370)	16.09
Net Cost	0	0	0	0	
Fixed Assets	0	0	0	0	
Budgeted Positions	133.75	135.75	135.75	2.00	1.49
Flood Control - Zone 7					
Appropriation	6,940,414	8,008,228	8,008,228	1,067,814	15.38
Property Tax	(1,526,268)	(1,644,054)	(1,644,054)	(117,786)	7.71
Revenue	(3,443,357)	(3,718,196)	(3,718,196)	(274,839)	7.98
Avail. Fund Bal.	(1,970,789)	(2,645,978)	(2,645,978)	(675,189)	34.25
Net Cost	0	0	0	0	
Fixed Assets	0	0	0	0	
Budgeted Positions	43.50	43.50	43.50	0.00	0.00

SPECIAL FUNDS & DISTRICTS (Continued)

	1983-84 Budget	1984-85 Request	1984-85 CAO Recommend	County Cost Inc./(Dec.)	Percent Change
Other Public Ways & Facilities					
Appropriation	770,630	822,278	822,278	51,648	6.70
Property Tax	(11,356)	(21,659)	(21,659)	(10,303)	90.72
Revenue	(667,177)	(633,553)	(633,553)	33,624	(5.03)
Avail. Fund Bal.	(92,097)	(156,530)	(156,530)	(64,433)	69.96
Net Cost	0	10,536	10,536	10,536	
Fixed Assets	0	0	0	0	
Budgeted Positions	0.00	0.00	0.00	0.00	
Special Districts - Library					
Appropriation	148,375	161,104	161,104	12,729	8.57
Property Tax	(86,879)	(91,939)	(91,939)	(5,060)	5.82
Revenue	(8,192)	(7,561)	(7,561)	631	(7.70)
Avail. Fund Bal.	(53,304)	(61,604)	(61,604)	(8,300)	15.57
Net Cost	0	0	0	0	
Fixed Assets	0	0	0	0	
Budgeted Positions	0.00	0.00	0.00	0.00	

1984-85 RECOMMENDED BUDGET
TOTAL APPROPRIATIONS BY PROGRAM
ALL COUNTY FUNDS

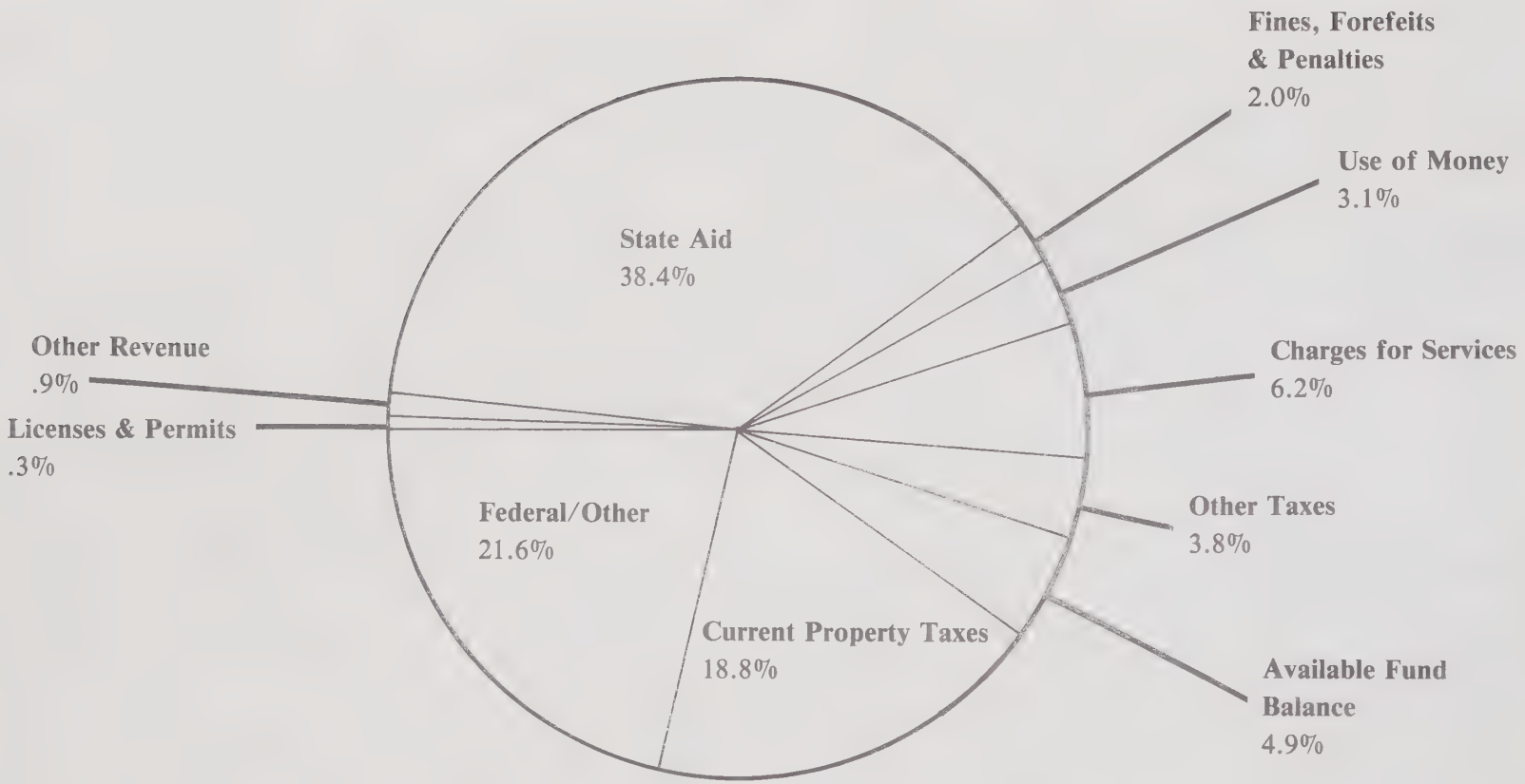


TOTAL RECOMMENDED APPROPRIATIONS: $591,295,599

1984-85 RECOMMENDED BUDGET
TOTAL APPROPRIATIONS BY PROGRAM
ALL COUNTY FUNDS

	General Fund	Revenue Sharing	Roads	Library	Library Special Tax	Fish & Game	Health Care Benefit Assessments	Structural Fire	Capital Projects	Total Appropriation	Percent of Total
Public Assistance	$234,695,791	$2,978,587	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$237,674,378	40.2%
Public Protection	139,077,439	1,056,626	0	0	0	20,760	0	882,805	121,429	141,159,059	23.9%
Health Care	98,741,697	3,903,069	0	0	0	0	4,409,252	0	1,932,904	108,986,922	18.4%
Gen. Administration	38,496,580	0	0	0	0	0	0	0	0	38,496,580	6.5%
Public Ways and Facilities	506,513	0	23,234,955	0	0	0	0	0	0	23,741,468	4.0%
Capital Projects	17,485,000	0	0	0	0	0	0	0	0	17,485,000	3.0%
Cultural, Recreation and Education	453,034	0	0	6,924,966	162,279	0	0	0	0	7,540,279	1.3%
Contingencies	13,670,238	0	0	0	0	0	0	0	0	13,670,238	2.3%
Reserve Increase	2,541,675	0	0	0	0	0	0	0	0	2,541,675	0.4%
Total Budget	$545,667,967	$7,938,282	$23,234,955	$6,924,966	$162,279	$20,760	$4,409,252	$882,805	$2,054,333	$591,295,599	100.0%

1984-85 RECOMMENDED BUDGET
TOTAL REVENUES BY SOURCE
ALL COUNTY FUNDS



TOTAL REVENUES: $591,295,599

1984-85 RECOMMENDED BUDGET
TOTAL REVENUES BY SOURCE
ALL COUNTY FUNDS

	General Fund	Revenue Sharing	Roads	Library	Library Special Tax	Fish & Game	Health Care Benefit Assessment	Structural Fire	Capital Projects	Total Revenue	Percentage of Total
Governmental Aid											
State	$214,819,508	$ 0	$11,484,700	$ 395,290	$ 2,649	$ 0	$ 0	$ 5,796	$ 84,340	$226,792,283	38.4%
Federal/Other	114,230,964	7,938,282	5,832,300	0	0	0	0	0	0	128,001,546	21.6%
Current Property Tax	108,466,000	0	0	2,521,105	58,951	0	0	128,974	0	111,175,030	18.8%
Available Fund Balance	22,705,142	0	3,591,455	406,661	24,160	13,560	0	72,182	1,969,993	28,783,153	4.9%
Charges for Services	30,758,673	0	1,244,600	197,562	9,600	0	4,409,252	0	0	36,619,687	6.2%
Use of Money	17,858,792	0	456,600	21,660	400	700	0	0	0	18,338,152	3.1%
Other Taxes	18,651,500	0	0	3,377,068	66,519	0	0	675,853	0	22,770,940	3.8%
Fines, Forfeits And Penalties	11,127,834	0	600,000	0	0	6,500	0	0	0	11,734,334	2.0%
Other Revenue	5,393,119	0	20,200	5,620	0	0	0	0	0	5,418,939	0.9%
Licenses & Permits	1,656,435	0	5,100	0	0	0	0	0	0	1,661,535	0.3%
Totals	$545,667,967	$7,938,282	$23,234,955	$6,924,966	$162,279	$20,760	$4,409,252	$882,805	$2,054,333	$591,295,599	100.0%

1984-85
ALAMEDA COUNTY
ALL FUNDS

	FY 83-84 Bud.	1984-85 Request	1984-85 CAO Recommend	Inc./ (Dec.)	% Change
Appropriation	533,769,728	585,213,930	591,295,599	57,525,871	10.77
Financing:					
Property Tax	(100,091,862)	(111,136,760)	(111,175,030)	(11,083,168)	11.07
Revenues	(398,425,163)	(443,013,850)	(451,337,416)	(52,912,253)	13.28
Available Fund Bal.	(35,252,703)	(31,162,038)	(28,783,153)	6,469,550	(18.35)
Total Financing	(533,769,728)	(585,342,648)	(591,295,599)	(57,525,871)	10.77
Budgeted Positions	8,931.50	8,926.28	8,919.28	(12.22)	(0.13)

Highlights

	Change in Net County Cost	%
1. General Administration	752,283	3.27
2. Capital Projects	5,131,511	57.92
3. Public Protection	2,430,133	2.37
4. Public Assistance	1,403,079	5.15
5. Health Care	837,506	3.97
6. Public Ways & Facilities	1,964,527	128.36
7. Recreation, Cultural & Education	489,692	16.85
8. Contingencies	7,043,567	106.29
9. Reserve Increase	2,121,675	505.16
10. Current Property Tax	(11,083,168)	11.08
11. Available Fund Balance	6,469,550	(18.35)
12. Non-Program Revenue	(17,560,355)	29.71

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ALAMEDA COUNTY
PROGRAM SUMMARY
FY 1984-85

Program: General Administration

I. Financial Summary

	FY 83-84 Bud.	1984-85 Request	1984-85 CAO Recommend	Inc./ (Dec.)	% Change
Gross Appropriation	40,026,029	42,294,730	42,294,730	2,268,701	5.66
Less Credits	(3,864,988)	(4,211,512)	(3,798,150)	66,838	(1.72)
Net Appropriation	36,161,041	38,083,218	38,496,580	2,335,539	6.45
Revenues	(13,176,447)	(14,104,858)	(14,759,703)	(1,583,256)	12.01
Net County Cost	22,984,594	23,978,360	23,736,877	752,283	3.27
Budgeted Positions	761.09	789.70	789.70	28.61	3.75

II. Major Departments Included

101 - Board of Supervisors
103 - Clerk, Board of Supervisors
104 - County Administrator's Office
110 - Auditor
111 - Assessor
114 - Treasurer - Tax Collector
115 - Retirement Department
117 - Purchasing Department
119 - Stores
120 - Central Collections
121 - Property & Salvage
125 - County Counsel
131 - Personnel Department
145 - Public Works Administration
147 - Plant Management
148 - GSA Administration
155 - Registrar of Voters
162 - Consolidated Dispatch
165 - Advertising County Resources
174 - Other Insurance & Surety Bonds
175 - Unemployment Insurance
197 - Unallocated Space
198 - Revenue Sharing
199 - Miscellaneous Expense

III. Program Description

The General Administration Program is comprised of those departments that provide general support to operational departments and ennance tne efficient and effective delivery of county services. Activities include financial, legislative, personnel, and administrative functions of general benefit to the County as well as aid to specific departments.

Net Appropriations for the General Government Program are projected at $38,496,580 for FY'85; this is an increase of 6.45%, or $2,335,539, over tne FY'84 figure.

Seventy percent of this increase are charges from external sources, the majority of which are: $112,836 for insurance; $523,434 for banking services contracts; and $11,090 for computer services contracts.

Thirty percent are the result of internal operation changes, primarily: ISF increases, $136,338; Treasurer/Tax Collector welfare warrant processing, $242,029; implementation of cash accounting system for tne hospitals, $84,536; consolidation of dispatcn services for new EMS district, $193,0353.

Final payment on the County Administration Building has reduced the need for ongoing appropriations by $660,000.

The downward trend in total revenues has reversed for 1985 witn an increase of $1,583,256 projected. This reflects an 12.01% growth over the previous year. Major financing will be received from: Emergency Medical Services District, $613,400; offset for county banking services, $285,549; Public Works Permit centralization, $281,800, and income from tax collection services, $333,434. The one significant decrease in revenue is the $203,417 loss in Revenue Sharing.

Implementing new programs nas caused many personnel changes; Supplemental Tax Assessment Program (20.75 FTE's); EMS District (5 FTE's); Office of Community and Economic Affairs (2 FTE's); and the new cash accounting system for the hospitals (3 FTE's). In total, the General Government program has increased by 28.61 positions, a 3.75% increase over the '84 personnel total.

IV. Highlights

	Amount	Positions
1. Appropriation Adjustments for General Government Program:		
- Supplemental Property Tax Assessment Program	$936,772	20.75
- Increased banking cost for Treasurer/Tax Collector	523,434	
- Welfare warrant processing by Treasurer/Tax Collector	242,029	
- Dispatch expenditures for EMS	193,053	5.0
- Interdepartmental Service Fund charge increases	136,338	
- Addition of two-month S&EB COLA to budget base	128,876	
- Mid-year salary COLA's	122,015	

IV. Highlights (continued)

	Amount	Positions
- Increased insurance cost due to fire, theft, malpractice experience/exposure and litigation	112,836	
- Implementation of cash-accounting system for hospitals	84,563	3.0
- Adjustments for FY'84 Budget omissions	83,941	
- Increased expenditure for unallocated space	79,787	
- Tax Refund Intercept Program in Central Collections	76,000	
- Office of Community and Economic Affairs	69,865	2.0
- Increased operating expenses for Treasurer/Tax Collector	32,000	.74
- GA Recovery Program in Central Collections	30,095	1.0
- Telecommunication adjustments	25,140	
- Unsecured Tax Assessment Program	19,800	.78
- Publication and salary increases for the Clerk of the Board	12,600	
- Increases in computer services contracts	11,090	
- Increase in county advertising	8,400	
- Miscellaneous appropriation adjustments	1,067	
- Deletion of Steno II to offset word processor purchase	0	(1.0)
- Transfer of four positions out of Public Works Admin.	0	(4.0)
- Reclasses -Auditor (.09) -GSA .42	0	.33
- Miscellaneous Pay Unit Adjustment	0	.01
- Balance owed on County Administration Bldg. paid; appropriation for annual payment deleted.	(660,000)	
Total	$2,268,701	28.61

2. Credit Adjustments:

- Welfare warrant processing charges	(242,029)	
- Increased charges for administrative salary COLA's	(50,290)	
- Increased charges for dispatch services	(40,624)	
- Transfer of LAFCO duties to County Administrator's Office	(39,209)	
- GA Recovery Program charges to SSA	(30,095)	
- Tax Refund Intercept Program	(11,200)	
- Miscellaneous Credit Adjustments	1,764	
- Decrease in credits for Central Collections	26,944	
- Conversion of credits to revenue from EMS to Consolidated Dispatch	451,577	
Total	$66,838	0

IV. Highlights (continued)

	Amount	Positions
3. Revenue Adjustments:		
- Revenues from EMS District	(613,400)	
- Increased revenues from tax collection services	(333,434)	
- Reimbursements for County Banking Service Charges	(285,549)	
- Public Works' Permit Center	(281,800)	
- Unanticipated Revenue from 11/84 election	(93,000)	
- Tax Refund Intercept Program	(64,800)	
- Developmental Permit & Application surcharge	(36,000)	
- Increased Revenue from Central Collections	(22,176)	
- Increased Revenue from administration of Public Guardian cases	(21,652)	
- Chargeable salary increases	(19,919)	
- Unanticipated tax revenues	(10,700)	
- Miscellaneous Revenue Increases	(4,443)	
- Decrease in Revenue Sharing	203,417	
	($1,583,256)	0
		0
Total Change in Net County Cost	752,283	28.6

V. Major Assumptions

1. Effectiveness of Tax Intercept Fund will be maintained.

VI. Pending Factors

1. Appellate Court decision that would allow reimbursement of costs for Unemployment Disability Insurance Program under SB 90 is currently being reviewed by Supreme Court. If upheld, fiscal impact would be over $600,000.00 in revenues.

2. All administrative costs for Supplemental Property Tax Assessments Program not paid for by SB 813 will be claimed from State Controller (possibly allowed by AB 34). Fiscal impact: $555,553.00 revenue

3. If inclusion of business trade fixtures in Property Tax Assessment is upheld, Business Trade Fixtures Assessment Program will be implemented. Fiscal impact: $416,036.00 cost/$1,800,000.00 revenue

VII. Policy Matters

None

7907C

ALAMEDA COUNTY
PROGRAM SUMMARY
FY 1984-85

Program: Capital Projects

I. Financial Summary

	FY 83-84 Bud.	1984-85 Request	1984-85 CAO Recommend	Inc./ (Dec.)	% Change
Gross Appropriation	13,352,305	17,485,000	17,485,000	4,132,695	30.95
Less Credits	0	0	0	0	
Net Appropriation	13,352,305	17,485,000	17,485,000	4,132,695	30.95
Financing:					
Revenues	(4,493,816)	(3,495,000)	(3,495,000)	998,816	(22.22)
Available Fund Bal.	(489,916)	0	0	489,916	(100.00)
Total Financing	(4,983,732)	(3,495,000)	(3,495,000)	1,488,732	(29.87)
Net County Cost	8,368,573	13,990,000	13,990,000	5,621,427	67.17
Budgeted Positions	0.00	0.00	0.00	0	

II. Major Departments Included

146 - Plant Acquisition

III. Program Description

This budget acts as the County's capital construction account and is projected to increase its gross appropriation $4,132,695 (30.95%) from $13,352,305 to $17,485,000 primarily due to the Santa Rita replacement facility project.

The revenue estimates are also projected to decrease by $998,816 (22.22%) from $4,493,816 to $3,495,000. The primary cause of the decrease is the State grant to partially fund the design phase of the Santa Rita Replacement Facility has been committed.

The available fund balance in the Accumulated Capital Outlay fund has been eliminated due to the completion of the North County Jail project. The elimination of the AFB means a reduction of $489,916 in resources to finance capital projects.

IV. Highlights

1. Increased appropriation to provide for a $14 million match for state jail funds.	$4,132,695
2. Increased revenue from Cortese funds for Criminal Justice Capital Construction.	(1,001,184)

Highlights (continued)

3.	Decreased revenue due to State grant to offset a portion of the architect charge for the Santa Rita Replacement Facility project design being committed.	2,000,000
4.	Elimination of the ACO AFB due to the completion of the North County Jail.	489,916
	TOTAL INCREASE IN NET COUNTY COST	$5,621,427

V. Assumptions

None

VI. Pending Factors

None

VII. Policy Matters

None

7853C

1984-85
CAPITAL PROJECTS

Santa Rita Replacement Facility	$14,000,000
Santa Rita Greystone Electrical and Security Screen Repair/Replacement	1,000,000
Administration Building Annex	650,000
North County Jail/Courthouse First Year Shakedown Costs	500,000
Santa Rita Maintenance	500,000
Public Works Building Relocate Air Conditioning Outlets	160,000
Treasurer Remodeling	150,000
Fremont Municipal Court Parking Lot Expansion	120,000
Berkeley Court Holding Cell	55,000
Engineering and Architecture Charges	350,000
	$17,485,000

7474C

ALAMEDA COUNTY
PROGRAM SUMMARY
FY 1984-85

Program: Public Protection

I. Financial Summary

	FY 83-84 Bud.	1984-85 Request	1984-85 CAO Recommend	Inc./ (Dec.)	% Change
Gross Appropriation	137,584,956	144,023,914	144,137,851	6,552,895	4.76
Less Credits	(2,850,489)	(2,829,558)	(2,978,792)	(128,303)	4.50
Net Appropriation	134,734,467	141,194,356	141,159,059	6,424,592	4.77
Financing:					
Property Tax	(99,900)	(99,900)	(128,974)	(29,074)	29.10
Revenues	(31,911,821)	(34,015,924)	(35,906,280)	(3,994,459)	12.51
Available Fund Bal.	(2,586,056)	(2,586,056)	(207,171)	2,378,885	(91.99)
Total Financing	(34,597,777)	(36,701,880)	(36,242,425)	(1,644,648)	4.75
Net County Cost	100,136,690	104,492,476	104,916,634	4,799,944	4.77
Budgeted Positions	2,869.99	2,923.61	2,923.61	53.62	1.86

II. Major Departments Included

200 - Superior Court
202 - County Clerk
203 - CORPUS
205 - District Attorney
207 - Public Defender
209 - Grand Jury
210 - Alameda Municipal Court
211 - Berkeley-Albany Municipal Court
212 - Fremont-Newark-Union City Municipal Court
213 - Livermore-Pleasanton Municipal Court
214 - Oakland-Piedmont Municipal Court
216 - San Leandro-Hayward Municipal Court
218 - Office of Court Services
220 - Sheriff - Administration
221 - Countywide Services
222 - Unincorporated Services
223 - Dublin Police Services
225 - Civil Division
235 - Courthouse Jail
236 - Santa Rita Rehabilitation Center
237 - Work Furlough
238 - North County Jail
240 - Probation Administration
242 - Juvenile Hall
243 - Adult Probation
245 - Chabot Ranch
246 - Los Cerros
248 - Juvenile Probation
249 - Juvenile Institutions Admin
250 - Standards and Trng for Corrections (STC) Prog
257 - Deinst. of Status Offenders
260 - Revenue Sharing - Public Safety
265 - Agricultural Commissioner
266 - Building Inspection
267 - Sealer of Weights & Measures
270 - Office of Emergency Services
271 - Coroner-Public Administrator
272 - Housing & Community Development
273 - Planning Department
274 - Local Agency Formation Commission
275 - County Recorder
280 - Field Services
282 - Animal Control

III. Program Description

This program provides needed law and justice services devoted to avoiding safety hazards.

The net cost of the program will increase 4.77% or $4,799,944 from $100,136,690 to $104,916,634. Staffing will increase 1.86% or 53.62 positions from 2,869.99 positions to 2,923.61 positions.

The majority of the cost increase of the program is due to full year operation of the North County Jail by the Sheriff's Department. These additional costs equal about $4,103,081. The second largest increase in total program costs is for mid-year salary adjustments in the Sheriff's Department and the Probation Department. These total $3,059,148. These are followed by expenditures of $1,302,187 for the Superior and Municipal Courts and $859,359 for Prosecution and Defense services. These sums are partially offset by a $1,080,000 cost reduction from not renewing the Oakland Jail contract and a reduction in appropriation of $2,378,885 in capital funds for the improvements to the Santa Rita Jail.

Program financing will increase $1,644,648 or 4.8%. New revenues of $1,860,285 are estimated to be generated through the municipal court. This is followed by additional revenues from Sheriff's services of roughly $759,969 and additional revenues from the Clerk-Recorder of about $945,528. District Attorney revenues are estimated to increase $376,824. These increases in financing will be offset by a decrease of $2,378,885 in the fund balance for capital projects for the Santa Rita Jail because of expenditures on major jail improvements.

IV. Highlights

			Amount	Positions
1. Superior Court:				
Additional Family Court Counselors	339,704	3.0		
Decreased projected revenues	93,253			
	$432,957	3.0		
Total Superior Court			$432,957	3.00
2. Municipal Courts:				
Increased Costs: Additional staffing and mid-year increases				
- Hayward Court	$285,954	4.00		
- Fremont Court	163,612	1.00		
- Court Services	162,969			
- Berkeley Court	147,594	2.68		
- Alameda Court	100,635	2.00		
- Livermore Court	8,466			
Total Cost Increase	$869,230	9.68		

			Amount	Positions
Decreased Costs:	Increased Fines and Miscellaneous Revenues			
-Oakland Court	$(830,323)			
-Hayward Court	(367,197)			
-Fremont Court	(259,475)			
-Berkeley Court	(184,950)			
-Livermore Court	(105,040)			
-Alameda Court	(95,300)			
-Court Services	(24,000)			
Total Cost Decrease	(1,866,285)			
Total Municipal Courts			(997,055)	9.68
3. Prosecution and Defense:				
Increased Cost:				
District Attorney - additional municipal court staff and mid-year increases	$306,132	3.33		
Public Defender - Additional appropriation for Bar contract, additional municipal court support and mid-year increases	553,227	2.33		
Total Cost Increase	859,359	5.66		
Decreased Cost:				
District Attorney - increased state aid and revenue from services	(376,824)			
Public Defender - increased fee revenues	(59,884)			
Total Decreased Costs	(436,708)			
Total Prosecution and Defense			422,651	5.66
4. County Clerk/Recorder:				
Increased Cost:				
Additional staffing and mid-year increases	42,706	.95		
Decreased Cost:				
Increased recording fees	(532,352)			
Increased court filing fee	(413,176)			
Total Decreased Cost	(945,528)			
Total County Clerk/Recorder			(902,822)	0.95

			Amount	Positions
5. Sheriff:				
Increased Cost:				
• North County Jail				
-Additional approved positions	1,244,352	31.80		
-Increased ISF charges	1,295,188			
-Increased services & supplies	921,587			
-Full year funding of partially funded positions	641,954			
	4,103,081	31.80		
• Reduced fund balance due to completion of Santa Rita capital projects	2,378,885			
• Additional approved staffing at Santa Rita	234,117	8.0		
• Full year funding for prior year salary increases and adjustments	1,808,706			
Total Cost Increase	8,524,784	39.80		
Decreased Cost:				
- Reduced appropriation for Santa Rita capital projects	(2,378,885)			
- Non-renewal of Oakland Jail contract	(1,080,000)			
- Increased federal prisoner revenue	(312,976)			
- Increased revenues for security and information services and State Corrections program	(345,350)			
Total Decreased Cost	(4,117,211)			
Total Sheriff			4,407,578	39.80
6. Probation:				
Increased Cost:				
Mid-year salary & CBO adjustments	$1,250,442			
Reduced revenues due to phase out of Family Maintenance Unit	225,855			
Loss of Fines to Cities	332,230			
Total Cost Increase	1,808,527	0		
Decreased Cost:				
Phase out of Family Maintenance Unit	(233,395)	(5.47)		
Other Fees & Charges	(121,601			
Total Decreased Cost	(354,996)			
Total Probation			$1,453,531	(5.47)

		Amount	Positions
7. Miscellaneous			
Increased Cost:			
Decreased Housing & Community Development revenues	$324,000		
Other Increase	224,839		
Total Increased Cost	$548,839		
Decreased Cost:			
Reduced Housing & Community Development revenues	(336,143)		
Increased Building Inspection fees	(91,800)		
Increased Weights & Measures program revenues	(84,000)		
Total Decreased Cost	(511,943)		
Total Miscellaneous		(36,896)	0
TOTAL CHANGE IN NET COUNTY COST		4,779,944	53.62

V. Major Assumptions

None

VI. Pending Factors

1. No funds have been budgeted for employee's salary and benefit increases except for Budget 280 - Field Services.
2. No funds have been budgeted for the Deputy Sheriff's mid-year salary increases.
3. Transfer of 19 deputies and a sergeant from Santa Rita to the North County Jail.
4. Transfer of services and supplies appropriations from Santa Rita.

VII. Policy Matters

None

7902C

ALAMEDA COUNTY
PROGRAM SUMMARY
FY 1984-85

Program: Public Assistance

I. Financial Summary

	FY 83-84 Bud.	1984-85 Request	1984-85 CAO Recommend	Inc./ (Dec.)	% Change
Gross Appropriation	230,051,977	240,248,700	246,695,738	16,643,761	7.23
Less Credits	(8,601,960)	(8,627,914)	(9,021,360)	(419,400)	4.87
Net Appropriation	221,450,017	231,620,786	237,674,378	16,224,361	7.32
Revenues	(194,226,090)	(203,296,922)	(209,047,372)	(14,821,282)	7.63
Net County Cost	27,223,927	28,323,864	28,627,006	1,403,079	5.15
Budgeted Positions	1,451.51	1,325.09	1,325.09	(126.42)	(8.70)

II. Major Departments Included

Social Services Agency (SSA):

Agency Administration (345, 349, 352-355)
Aid/Cash Grant Programs (361, 365, 366, 367, 380, 382, 390)
Economic Benefits (350)
Human Services (351 GF, 351 RS)
Department on Aging (359)
Special Welfare Programs (395)
Revenue Sharing - Social Services (370)
Special Employment Projects (392)

District Attorney's Office:

Family Support Division (358)

III. Program Description

The 1984-85 recommended budget for Public Assistance reflects a net cost increase of $1,403,079 or 5.2%. This increase in the Public Assistance programs is caused primarily by a $1.0 million increase in the County's share of AFDC and AFDC-Foster Care assistance payments and a $0.4 million net increase in Welfare Administration costs. The recommended budget also reflects the transfer of $0.2 million in net costs related to the Family Support Division, Child Health Screening Program and Office of Community & Economic Affairs to other County departments and the Board-approved termination of the Day Care Licensing program.

The recommended net cost for the Social Services Agency is $28.6 million. $19.1 million, or 67% of the total net cost is budgeted for Federal and State mandated cash assistance programs; $8.0 million, or 28%, for the administration of cash assistance and human service programs, as well as agencywide management and financial support services; and $1.5 million, or 5%, is budgeted for community-based programs supported with General Revenue Sharing funds.

IV. Highlights

		Amount	Positions
Social Services Agency			
1. Increase in Department of Aging appropriation due to additional Federal & State allocations	App.	61,902	0
	Rev.	(61,902)	
	Net	0	
2. Net increase in AFDC & AFDC-Foster Care assistance payment costs due to caseload, case cost & COLA increases	App.	14,852,014	0
	Rev.	(13,898,158)	
	Net	953,856	
3. Net increase in Revenue Sharing to annualize COLA granted 10-1-83	App.	51,947	0
	Rev.	0	
	Net	51,947	
4. Net decrease in cost and revenue due to General Assistance Federally Reimbursed Refugee caseload reduction	App.	(292,592)	0
	Rev.	292,592	
	Net	0	
5. Refugee Assistance aid program caseload reductions, partially offset by mandatory COLA	App.	(582,603)	0
	Rev.	582,603	
	Net	0	
6. Net increase in Care of Court Wards due to deletion of Bay Area Placement Committee (BAPC) revenue and higher program costs due to increased costs of placement of children ineligible for AFDC-Foster Care	App.	0	0
	Rev.	24,583	
	Net	24,583	
7. Net decrease in Special Employment Projects due to mid-year Board approval of Targeted Assistance Program (TAP) and receipt of 1983-84 reimbursements in 1984-85	App.	903,087	0
	Rev.	(1,323,837)	
	Net	(420,750)	
8. Net increase in Special Welfare Programs due to increase in State funding and increase in appropriation and revenues for Child Abuse Services (AB 1733) (1983-84 funds encumbered in 1982-83)	App.	275,414	0
	Rev.	9,459	
	Net.	284,873	

		Amount	Positions
9. Net decrease in funded positions to balance 1983-84 Agency budget	App.	0	(112.34)
	Rev.	0	
	Net	0	
10. Transfer of IV-D fiscal process to Family Support Division	App.	(167,422)	(8.00)
	Rev.	125,567	
	Net	(41,855)	
11. Transfer of Child Health Screening Program to Health Care Services Agency	App.	(225,523)	(12.08)
	Rev.	116,522	
	Net	(109,001)	
12. Transfer of appropriation & positions to CAO for Office of Community & Economic Affairs	App.	(69,865)	(2.00)
13. Mid-year authorization of welfare warrant bank processing costs	App.	242,029	0
	Rev.	(192,211)	
	Net	49,818	
14. Board-approved termination of Family Day Care Licensing Program	App.	(353,479)	0
	Rev.	95,879	
	Net	(257,600)	
15. Increased appropriation based on mid-year approval of Targeted Assistance Program (TAP)	App.	46,632	0
	Rev.	(85,648)	
	Net	(39,016)	
16. Increased appropriation based on projected Federal & State allocations (including State COLA) and net caseload increases:	App.	931,661	
- Medi-Cal		601	
- AFDC		407,381	
- Refugee		(360,852)	
- WIN		0	
- Food Stamps		94,671	
- Title XX		275,055	
- Adoptions		177,142	
- General Assistance		247,249	
- Other		90,414	
17. Increased appropriation due to decreased County-wide overhead costs allocated to welfare programs.	App.	174,112	0

			Amount	Positions
18. Net increases in revenue based on projected Federal & State allocations (including State COLA), current cash flow experience and net caseload increases:Welfare Administration (Cont'd.)		Rev.	(281,521)	0
- Medi-Cal	119,649			
- AFDC	(344,164)			
- Refugee	448,887			
- WIN	0			
- Food Stamps	(44,633)			
- Title XX	(445,965)			
- Adoptions	(1,193)			
- Foster Care Licensing	75,105			
- Other	(89,207)			
Total Change in Net County Cost for SSA			1,251,242	(134.42)
Family Support Division				
1. Transfer of IV-D Fiscal Process from SSA		App.	167,422	8.00
		Rev.	(117,195)	
		Net	50,227	
2. Increase in appropriation due to Board approved budget amendment		App.	169,606	0
		Rev.	0	
		Net	169,606	
3. Miscellaneous adjustments		App.	40,019	0
		Rev.	0	
		Net	40,019	
4. Increase in revenues due to increased Federal reimbursements		App.	0	0
		Rev.	(108,015)	
		Net	(108,015)	
Total Change in Net County Cost			$1,403,079	(126.42)

V. Major Assumptions

1. The Agency will meet its targeted reduction for the $0.8 million Welfare Administration cost overrun.

2. Staffing will remain at the 7-1-84 level.

3. State and Federal allocations and revenues will remain constant with projections.

4. No major administrative changes will be mandated by the State or Federal governments.

5. The AFDC caseload will increase 533 cases over 1983-84 (annualized) based on current experience and State projections.

6. The Foster Care aid caseload will increase 36 cases over 1983-84 (annualized) based on current experience. The cost per case of Foster Care aid will continue to increase because more hard-to-place children are entering the system, necessitating paying higher rates for cost of care.

7. The GA Federally Reimbursed Refugee (those in country betweem 18 and 36 months and ineligible for AFDC) will decline from a budgeted caseload of 330 to 210 based on projections of first year experience with program.

8. The Refugee Assistance caseload will continue to decline.

VI. Pending Factors

1. Final Federal and State allocations

2. Potential $0.3 million revenue loss due to imposition of Medi-Cal error rate sanctions.

3. Additional State mandated increases in AFDC-Foster Care rates.

VII. Policy Matters

1. Welfare Administration Cost Overrun — $0.8 million (Funds not included)

The recommended budget for Welfare Administration is based on preliminary Federal and State program funding allocations and mandated County shares. With the exception of the Board-approved redirection of $1.4 million in Revenue Sharing funds to support County Human Services programs, the recommended budget does not include any overmatch.

The Agency is projecting a net cost overrun of $0.8 million in 1984-85 based on current service levels, workload standards and staffing. The Agency Director is committed to developing and implementing a plan to make furtner administrative cost reductions during the year in order to remain within final Fedral and State funding allocations.

7898C

ALAMEDA COUNTY
PROGRAM SUMMARY
FY 1984-85

Program: Health Care Services (All Funds)

I. Financial Summary

	FY 83-84 Bud.	1984-85 Request	1984-85 CAO Recommend	Inc./ (Dec.)	% Change
Gross Appropriation	168,532,141	184,217,407	183,857,419	15,325,278	9.09
Less Credits	(3,882,295)	(4,089,859)	(4,089,859)	(207,564)	5.34
Net Appropriation	164,649,846	180,127,548	179,767,560	15,117,714	9.18
Financing:					
Local Benefit Assess.	0	(4,409,252)	(4,409,252)	(4,409,252)	100.00
Revenues	(143,575,876)	(154,100,657)	(153,446,832)	(9,870,956)	6.88
Available Fund Bal.	(1,884,042)	(1,848,564)	(1,848,564)	35,478	(1.88)
Total Financing	(145,459,918)	(160,358,473)	(159,704,648)	(14,244,730)	9.79
Net County Cost	19,189,928	19,769,075	20,062,912	872,984	4.54
Budgeted Positions	2,710.60	2,741.66	2,734.66	24.06	

II. Major Departments Included

400 - Agency Administration
405 - Public Health Administration
410 - Public Health District Services
410 - Public Health District Services - Capital Projects Fund
413 - Public Health Promotion and Protection Services
416 - Community Health Services Contracts
417 - Primary Care - Revenue Sharing
418 - Community Health Nursing Services
420 - Special Projects
421 - Family Planning
424 - California Children's Service
426 - Emergency Medical Services
428 - Public Health Lab
428 - Public Health Lab - Capital Projects Fund
429 - Planning & Quality Assurance
440 - Mental Health Administration
441 - Acute & Transitional Mental Health Services
442 - Outpatient Mental Health Services
443 - Mental Health Revenue Sharing
444 - Alcohol & Drug Abuse Administration
445 - Alcoholism Services
446 - Drug Abuse Services

II. Major Departments Included (continued)

447 - Alcohol & Drug - Revenue Sharing
451 - Criminal Justice - Medical Services
460 - AB 8 Health Program
465 - County Medical Services Plan (MIA)
470 - Highland General Hospital - Enterprise Fund
470 - Highland General Hospital - Capital Projects Fund
471 - Fairmont Hospital - Enterprise Fund
471 - Fairmont Hospital - Capital Projects Fund
553 - County Service Area EM 1983-1 (Ala. Co. EMS District)
554 - County Service Area VC-1984-1 (Ala. Co. Vector Control District)

III. Program Description

The County's Health Care programs are administered by the Health Care Services Agency and include the following major program areas: Public Health Services, Mental Health Services, Alcohol and Drug Abuse Services and the hospitals. The 1984-85 recommended net cost for all health programs is $20.1 million. This represents an increase of $0.9 million or 4.5% from the 1983-84 Board-approved net cost. Health Care expenditures are recommended at $179.8 million which is an increase of $15.1 million or 9% over the 1983-84 approved level. Total financing is projected to increase by $14.2 million or 10% in 1984-85.

The most significant change in the 1984-85 recommended budget for health care programs is an increase of $3.5 million in County hospital subsidy, from $15.5 million in 1983-84 to $19.0 million in 1984-85. The recommended 22% increase includes Board-approved mid-year adjustments for physician contracts and capital equipment, as well as supplemental funding for hospital operating costs. The subsidy also includes a contingency for 1984-85 cost-of-living adjustments for salaried and contract employees.

The $3.5 million increase in County subsidy to the hospitals is largely attributable to the inability of revenues to keep pace with ongoing expenditure requirements due to the capped reimbursement mechanisms implemented under the MIA, Medicare and Medi-Cal inpatient contract programs. Unless the County is successful in seeking administrative and/or legislative solutions to improve the level of State and Federal reimbursement for hospital services, the trend of increased County subsidy is expected to continue in future fiscal years.

Implementation of the Paramedic and Vector Control programs, which are totally funded by voter-approved benefit assessments, will reduce unfinanced health costs by $1.5 million in 1984-85. This reduction, however, is offset by net increases of $2.0 million, related to other Public Health Services programs, including $0.6 million for additional criminal justice medical services costs at the new North County Jail, 1983-84 salary and CBO increases of $0.6 million and increased ISF charges of $0.4 million. The recommended budget also reflects the mid-year Board-approved reorganization of Public Health Services.

A net cost reduction of $2.2 million, from $6.7 to $4.5 million, is recommended for the Mental Health and Alcohol & Drug Abuse Services programs for 1984-85. The net cost reduction is based on an anticipated 3% cost-of-living adjustment to State funding allocations, $1.8 million in State augmentation funds for Mental Health programs and improved cash flow.

State allocations for the Medically Indigent Adult (MIA) and AB 8 Health Services programs are anticipated to increase by 3%. The estimated increase in AB 8 funds reduces recommended net health costs by $1.0 million.

The recommended budget also includes reappropriation of funding for Board-approved AB 3245 Capital Projects not completed in 1983-84.

IV. Highlights

			Amount	Positions
1.	Mid-year Board approved CBO COLAs for Public Health, Mental Health & Alcohol/Drug contract programs		324,255	0
	General Fund $203,204 Revenue Sharing 121,051			
2.	1983-84 salary COLAs for Administration & Public Health Services		471,063	0
3.	Mid-year Board approved funding of PSTs at Fairmont		117,558	5.00
4.	Mid-year Board-approved increases for Highland Hospital physician contracts and capital equipment		367,350	
5.	Net reduction in Mental Health services due to increased state funds and improved cash flow	App. Rev. Net	1,254,022 (3,058,818) (1,804,796)	0 (16.26)
6.	Net reduction in Alcohol/Drug Services due to increased state funds and improved cash flow	App. Rev. Net	273,346 (974,908) (701,562)	 1.00
7.	1984-85 estimated increase in AB 8 allocation		(1,035,874)	0
8.	1984-85 estimated increase in MIA allocation	App. Rev. Net	605,818 (605,818) 0	0
9.	Net increase in ISF charges		742,025	0
	Hospitals $361,366 Public Health 380,659			
10.	Contingency for 1984-85 hospital S&EB and physician contract increases		2,457,543	

11.	Adjustment to reflect Board approved Highland Hospital physician contract costs		453,983	
12.	Increase in overtime at Highland based on current experience		531,466	
13.	Increase in hospital operating expenses, primarily medical supplies, food and outside medical services		3,027,756	
14.	Net increase in countywide indirect costs charged to hospitals		140,862	
15.	Fairmont senior feeding program	App. Rev. Net	145,000 (111,300) 33,700	
16.	1984-85 target for reduction at Fairmont Hospital related to Medicare SNF reimbursement reductions		(352,000)	
17.	Net increase in hospital patient revenues based on current experience and reimbursement changes		(3,077,670)	
18.	Net reduction in public health grant programs at Fairmont Hospital		(208,417)	
19.	Implementation of Paramedic Program	App. Rev. Net	2,119,391 (3,267,919) (1,148,528)	
20.	Establisment of Vector Control District	App. Rev. Net	727,159 (1,185,171) (458,012)	12.0
21.	Net increase in Public Health grant programs based on preliminary allocations and current cash flow experience	App. Rev. Net	858,571 (803,210) 55,361	8.94
22.	Increase in Criminal Justice Medical costs at North County Jail		572,700	17.84
23.	Contingency for 1984-85 Public Health nurse and physician COLAs		231,401	
24.	Mid-year Board approved reorganization of Public Health Services	App.	72,241	
25.	Net decrease in Public Health clinic patient revenue based on current billing and collection experience	Rev.	100,489	
26.	Reduction in appropriation and AFB for AB 3245 capital projects	App. AFB Net	(35,478) 35,478 0	

27. Net miscellaneous adjustments including position transfers, reclassifications, and pay unit adjustments	App.	(39,910)	(4.46)
Total Change in Net County Cost		$872,984	24.06

V. Assumptions

1. Final State MIA, Mental Health and Alcohol/Drug allocations will include a 3% COLA.

2. The final State AB 8 allocation will include a 4.2% COLA plus a per capita adjustment.

3. The County will receive $1.8 million in State Augmentation funds for Mental Health Services.

4. The County will continue the voluntary match of $355,874 for Federal drug funds and the $483,836 overmatch for Alcohol/Drug CBO's.

5. Drunk driver fines collected under formal probation will continue to be allocated to alcohol programs.

6. 5% cost of living adjustment for hospital employee salary and benefits for 10 months and for physician contracts for nine months

7. Fairmont Hospital will achieve an average daily census of 213 in 1984-85

8. 1983-84 levels of patient utilization at Highland Hospital will be maintained in 1984-85

9. Fairmont Hospital will achieve a targeted reduction of $352,000 in appropriations in 1984-85 related to the decrease in SNF Medicare reimbursement

10. A Medi-Cal audit disallowance of $436,323 related to Peer Group Reimbursement will be recouped by the State from Fairmont 1984-85 Medi-Cal contract revenue

11. Fairmont will be exempt from Medicare DRG reimbursement

12. Nurse Registry expenditures at Highland will be reduced by $1.3 million from 1983-84 actual experience

13. Criminal Justice utilization at Highland will be reduced to the 1983-84 budgeted level

14. Highland will fund additional costs related to SMS, nurse anesthetists and the orthopedic physician contract from within the 1984-85 recommended budget

15. The Health Care Services Agency will fund the Perinatal Outreach Program within existing resources

VI. Pending Factors

1. Implementation of net negotiated rates for Mental Health Services. Mental Health estimates that implementation of SB 900 will significantly improve the County's cash flow and provide needed funding for Mental Health capital improvements.

2. Proposed State realignment funds of $0.2 million for Alcohol/Drug Programs

3. Health Care Services Agency will review the current allocation of MIA funds and provide a plan to the Board on the recommended distribution of the 3% COLA.

4. Renegotiation of Medi-Cal inpatient contract

5. Implementation of Medicare Diagnostic Related Group (DRG) reimbursement

6. Outcome of Medi-Cal utilization review pilot project audit

7. Increased physician staff coverage at Fairmont to meet Graduate Medical Education Program certification requirements

8. Capital equipment expenditures at Highland, including lease purchase of Board approved angio and additional lease payments for rental of portable CAT scan

9. Reduction in Highland charges to Criminal Justice Medical Budget #451 due to the opening of the North County Jail clinic and reduced patient utilization

10. Negotiation of a contract with a physician group to provide OB/GYN services at Highland

VII. Policy Matters
(Funds Included Unless Otherwise Noted)

1. Increased County Match Requirement for Mental Health Services — $0.1 million

   The recommended budget includes a net $0.1 million increase in County General Funds to provide the mandated match for State Mental Health funds.

2. Cost-of-Living Increases for State-Funded CBO's — 0.6 million

   Mental Health and Alcohol & Drug Abuse have identified $0.4 and $0.2 million, respectively, in the recommended budget as a reserve to fund cost-of-living increases for some State-funded CBO's contingent on final State allocations and Board approval.

3. MIA Funds for Mental Health Services $1.2 million

The recommended budget includes continuation of the 1983-84 allocation of $1.2 million in MIA funds for inpatient and outpatient Mental Health Services provided to clients formerly eligible under the State MIA program.

4. General Fund Overmatch for Alcohol & Drug Abuse Services $0.8 million

The recommended budget includes $1,160,222 in County matching funds for Alcohol/Drug programs. This is $839,710 over the mandated County contribution level of $320,512.

Overmatch Summary

	Alcohol	Drug	Total
CBO COLA's	$87,481	$396,355	$483,836
Optional Federal Drug Match	0	355,874	355,874
Total County General Fund Overmatch	$87,481	$752,229	$839,710

CBO COLA's

HCSA has indicated that State and Federal funds have been insufficient to fund CBO COLA's since 1981-82 for drug programs and in 1983-84 for alcohol programs. Increases approved by the Board have required additional General Fund contributions to supplement inadequate State and Federal financing for alcohol and drug abuse programs.

Optional Drug Match

The recommended budget assumes continuation of optional County match for Federal drug block grant funds formerly mandated under NIDA.

5. Criminal Justice Medical Services - North County Jail $0.6 million

The County Administrator's North County Jail report to the Board of Supervisors provided staff for the North County Jail facility with the agreement that "the Agency will attempt to absorb the new costs witnin their existing budget. However, if this proposal requires a substantial reduction in services, this item will be brought before the Board for a possible request for an additional allocation." The Health Care Services Director has requested and the County Administrator is recommending an additional $572,700.

Some or all of the savings may still be achieved. However, in order to achieve the proposed savings, there must be a cooperative effort between Highland, Health Care and the Sheriff to use the Highland Criminal Justice Unit staff more effectively. This issue will be included as a project in the County Administrator's 1984-85 work plan with a January 1985 report back to your Board.

6. California Children's Services (CCS) Program Overmatch 0.04 million

During 1983-84, the Board approved a supplemental appropriation of $40,000 for the California Children's Services Program. This resulted in a County General Fund overmatch for this program. In prior years, the County has administered the program within the State allocation and 25% mandated County share.

7. Highland Hospital Additional County Subsidy $3.9 million

The 1984-85 recommended budget for Highland Hospital represents a significant or 40% increase in the County subsidy of $3.9 million, from $9.8 million in 1983-84 to $13.7 million in 1984-85. This increase includes funding for medical supplies, food, outside medical/laboratory services, physician contracts and overtime that were underbudgeted in 1983-84. The funding level recommended for these items is $2.7 million in excess of cost-of-living adjustments as follows:

Medical Supplies & Food	$1.4
Outside Medical/Lab Services	$0.3
Physician Contracts	$0.4
Overtime	$0.6
	$2.7

The balance of $1.2 million in increased subsidy represents cost-of living adjustments for salary and employee benefits, physician and consultant contracts.

The increased subsidy is due largely to the fact that estimated revenues are not keeping pace with expenditure requirements due to capped reimbursement mechanisms provided under the MIA program, Medicare DRG reimbursement and the Medi-Cal inpatient contract. Unless the County is successful in seeking administrative and/or legislative action to improve the level at which hospital services are reimbursed by the State and Federal government, such as under the Medi-Cal contract and MIA program, this trend of increased subsidy requirements is expected to continue in future fiscal years.

8. Fairmont Hospital Target for Reduction $0.35 million (not included in budget)

The 1984-85 recommended budget for Fairmont Hospital reflects a reduction of $352,000 in Medicare Skilled Nursing Facility (SNF) reimbursement and a corresponding decrease in appropriations. In keeping with the Board policy of making budget reductions commensurate with major State or Federal program decreases, I am recommending that Fairmont Hospital develop and implement a plan to make $352,000 in expenditure reductions in 1984-85 in order to offset corresponding decreases in Federal Medicare reimbursement.

9. Fairmont Hospital Senior Feeding Program $0.15 million

The 1984-85 recommended budget for Fairmont Hospital includes an increase in appropriation of $145,000 to cover increased food expenses related to the Senior Feeding Program. When FACH implemented this program in 1983-84, a commitment was made to finance its costs within existing budgeted resources. In the Hospital's 1984-85 budget request, an appropriation adjustment was requested to be offset by additional cafeteria revenue of $111,300. The actual anticipated revenue collections for the program in 1984-85 are $286,200, offset by a reduction in other cafeteria revenue collections of $174,900. I am therefore recommending that this item be included in the 1984-85 budget because it is fully offset by revenue and appears to be cost-effective.

7948C

ALAMEDA COUNTY
PROGRAM SUMMARY
FY 1984-895

Program: Public Ways and Facilities

I. Financial Summary

	FY 83-84 Bud.	1984-85 Request	1984-85 CAO Recommend	Inc./ (Dec.)	% Change
Gross Appropriation	16,842,417	23,960,568	23,960,568	7,118,151	42.26
Less Credits	(219,100)	(219,100)	(219,100)	0	
Net Appropriation	16,623,317	23,741,468	23,741,468	7,118,151	42.82
Financing:					
Misc. Revenues	(15,092,876)	(20,199,304)	(20,246,500)	(5,153,624)	34.14
Available Fund Bal.	(1,507,348)	(3,591,455)	(3,591,455)	(2,084,107)	138.26
Total Financing	(16,600,224)	(23,790,759)	(23,837,955)	(7,237,731)	43.60
Net County Cost	23,093	(49,291)	(96,487)	(119,580)	(517.81)
Budgeted Positions	191.06	194.06	194.06	3.00	1.57

II. Major Departments Included

509 - Road and Bridge Maintenance
519 - Parking Facilities

III. Program Description

This program provides for the construction and maintenance of County roads, bridges, signals, bikeways, parking structures and related facilities. The recommended increase of $6,891,057 in the Road Fund is due to an increased Available Fund Balance of $2,084,107 resulting from a delay in contracting for several projects, as well as a substantial increase in state, federal and miscellaneous charges of $4,806,950. With respect to Parking Facilities, increases in revenues of $346,674 have accrued mainly due to the new Oakland Parking Facility and the Winton Avenue Parking complex with offsetting appropriation increases of only $227,094.

IV. Highlights

		Amount	Positions
1.	Increased appropriations in the Road Fund to reflect available financing	$6,891,057	2.0
	- Includes a 5% salary contingency of $316,435		
2.	Increased Road Fund financing	(6,891,057)	0
	- Available Fund Balance $(2,084,107) - State, Federal & Misc. Revenue $(4,806,950)		
3.	Increased revenues in Parking Facilities budget	(346,674)	0
	- Oakland Parking Facility $(189,000) - Winton Avenue Parking Complex (110,000) - Alcopark Fee Increases (34,000) - Misc. Revenue Increases (13,674) $(346,674)		
4.	Increased Parking Facility appropriations offset by revenues	227,094	1.0
	Total Change in Net County Cost	$(119,580)	3.0

V. Pending Factors

1. Final Available Fund Balance for the Road Fund

VI. Points of Issue

None

VII. Policy Matters

None

7876C

ALAMEDA COUNTY
PROGRAM SUMMARY
FY 1984-85

Program: Recreational, Cultural and Education

I. Financial Summary

	FY 83-84 Bud.	1984-85 Request	1984-85 CAO Recommend	Inc./ (Dec.)	% Change
Gross Appropriation	7,022,247	7,808,221	7,818,221	795,974	11.33
Less Credits	(86,559)	(116,838)	(116,838)	(30,279)	34.98
Net Appropriation	6,935,688	7,691,383	7,701,383	765,695	11.03
Financing:					
Property Tax	(2,340,841)	(2,671,995)	(2,671,995)	(331,154)	14.14
Revenues	(3,890,286)	(4,151,929)	(4,152,929)	(262,643)	6.75
Available Fund Bal.	(334,192)	(492,425)	(492,425)	(158,233)	47.34
Total Financing	(6,565,319)	(7,316,349)	(7,317,349)	(752,030)	11.45
Net County Cost	370,369	375,034	384,034	13,665	3.68
Budgeted Positions	194.76	199.17	199.17	4.41	2.26

II. Major Departments Included

600 - Veterans Memorial Buildings
605 - County Service Area L-1973-1
780 - County Library
781 - Cooperative Library System
785 - Library Special Taxing Zone
790 - Cooperative Extension

III. Program Description

The Recreational, Cultural and Education Program's main component is the County Library System. Also included in this area is the maintenance of the Veterans' Buildings and Cooperative Education or Agricultural Education Program.

The 1984-85 net appropriation is recommended to increase by $765,695 (11.03%), from $6,935,688 to $7,701,383. The increase is largely due to a growth in library revenues and property taxes that are sufficient to maintain current levels of service, as well as provide an increase in contingency funds.

Revenues and property taxes are projected to increase by $593,797 (20.89%) from $6,231,127 to $6,824,924. This is mainly due to the 14.14% property tax increase of $331,154.

IV. Highlights

1.	Increases in appropriation for salary and employee benefits COLA	App.	$279,526	0
2.	Increases in library appropriation to reflect 1984-85 sources of funds, providing an increase in contingency funds	App.	337,950	0
3.	Increases in appropriation for library services and supplies	App.	108,674	0
4.	Increases in appropriations for Internal Service Fund charges	App.	14,138	0
5.	Increases in appropriations for miscellaneous adjustments	App.	16,058	0
6.	Increases in library credits	Credit	(30,279)	0
7.	Increases in revenue for cooperative extension	Rev.	(1,000)	3.85
8.	Increase in Special District Augmentation Fund allocation to Library	Rev.	(108,357)	
9.	Increase in Public Library Foundations Act Revenue	Rev.	(100,372)	
10.	Miscellaneous revenue adjustments	Rev.	(13,286)	
11.	Increase in library property tax revenues	Prop. Tax	(331,154)	0
12.	Increases in library Available Fund Balances	AFB	(158,233)	0
13.	Pay Unit Adjustment to fund reclass		0	(0.27)
14.	Increase in appropriation and revenue for library services at North County Jail	App. Rev.	39,628 (39,628) 0	.83
	Total Change in Net County Cost		13,665	4.41

V. Major Assumptions

A 1.9% increase in the Special District Augmentation Fund allocation to the library.

VI. Pending Factors

Enactment of the pending State Local Government Financing Legislation will increase property tax revenues in lieu of the library receiving an increase in Special District Augmentation Fund revenue.

VII. Policy Matters

North County Jail Library Services — $39,628 (Included in Budget)

The 1984-85 recommended budget for Budget Unit 780, the library, includes $39,628 in funding for library services at the North County Jail and .83 additional full-time equivalent staff to be funded by Public Library Foundations Act revenue.

7860C

ALAMEDA COUNTY
PROGRAM SUMMARY
FY 1984-85

Program: Contingencies

I. Financial Summary

	FY 83-84 Bud.	1984-85 Request	1984-85 CAO Recommend	Inc./ (Dec.)	% Change
General Fund	6,626,671	13,670,238	13,670,238	7,043,567	106.29
Budgeted Positions	0.00	0.00	0.00	0	

II. Major Departments Included

902 - Contingencies: General Fund

III. Program Description

Each year Contingency Funds are set aside to meet unforeseen requirements which arise mid-year. The Contingency Fund may not exceed 10% of the total amount of the fund in which it is allocated.

IV. Highlights

	Amount	Positions
1. 1984-85 recommended increase in contingency to meet salary and benefit cost-of-living increases and other possible unforeseen requirements.	$7,043,567	0

V. Pending Factors

None

VI. Policy Matters

None

7865C

ALAMEDA COUNTY
PROGRAM SUMMARY
FY 1984-85

Program: Reserve Increase

I. Financial Summary

	FY 83-84 Bud.	1984-85 Request	1984-85 CAO Recommend	Inc./ (Dec.)	% Change
General Fund	420,000	2,541,675	2,541,675	2,121,675	505.16
Budgeted Positions	0.00	0.00	0.00	0	

II. Major Departments Included

999 - General Fund
999 - Structural Fire Fund
999 - Library Fund

III. Program Description

A Reserve is used for emergency expenditures as provided under Section 29167 of the Government Code. A Reserve is not an appropriation, and there is no limitation on the amount of the Reserve that can be established.

The General Fund Reserve (including Major Maintenance) accumulated since 1980-81 is $15,531,416. Of this amount, $420,000 has been set aside for Major Maintenance and $121,675 for Coliseum improvements. In addition, the General Reserve is being increased by $2,000,000 to meet potential mid-year emergencies such as Jarvis IV. The Structural Fire Fund Reserve accumulated since 1980-81 is $13,486. The Library Fund Reserve accumulated since 1980-81 is $108,000. The Library Special Taxing Zone Fund Reserve accumulated since 1980-81 is $3,187.

IV. Highlights

	Amount
1. Increase in reserves for Coliseum revenues to establish a reserve for bonded indebtedness	$121,675
2. Increase in general reserves to meet potential mid-year emergencies	2,000,000

V. Pending Factors

None

VI. Policy Matters

None

7865C

ALAMEDA COUNTY
PROGRAM SUMMARY
FY 1984-85

Program: Current Property Taxes

I. Financial Summary

	FY 83-84 Bud.	1984-85 Request	1984-85 CAO Recommend	Inc./ (Dec.)	% Change
General Fund	(97,738,000)	(108,466,000)	(108,466,000)	(10,728,000)	10.97
Library Fund	(2,203,275)	(2,521,105)	(2,521,105)	(317,830)	14.42
Library Spec. Tax Zone	(50,687)	(58,951)	(58,951)	(8,264)	16.30
Structural Fire Fund	(99,900)	(138,170)	(128,974)	(29,074)	38.30
Net County Cost	(100,091,862)	(111,184,226)	(111,175,030)	(11,083,168)	11.10
Budgeted Positions	0	0	0	0	

II. Major Departments Included

100 - General Fund
280 - Structural Fire Fund
780 - Library Fund
785 - Library Special Taxing Zone

III. Program Description

This summary highlights current secured and unsecured property taxes. Prior year taxes, delinquent penalties, and State reimbursements for Homeowners and miscellaneous property tax exemptions for the General Fund are included as Non-Program Revenue in Budget #100. The 1984-85 General Fund Property Tax increase is based upon a 11% increase in assessed value.

IV. Highlights

	Amount	Positions
1. Increase in General Fund property taxes based on 11% estimated increase in assessed valuation	(10,728,000)	0
2. Increase in Library Fund and Library Special Taxing Zone property taxes	(326,094)	0
3. Increase in Structural Fire Fund property taxes	(29,074)	0
Total Change in Net County Cost	(11,083,168)	0

V. Major Assumptions

Eleven percent increase in assessed valuation.

VI. Pending Factors

Completion of the final 1984-85 assessment roll, determination of the actual percentage increase in assessed valuation and revision of corresponding property tax estimates as a final budget adjustment.

7901C

ALAMEDA COUNTY
PROGRAM SUMMARY
FY 1984-85

Program: Available Fund Balance

I. Financial Summary

	FY 83-84 Bud.	1984-85 Request	1984-85 CAO Recommend	Inc./ (Dec.)	% Change
General Fund	(28,504,453)	(22,705,142)	(22,705,142)	5,799,311	(20.34)
Rev. Sharing Fund	0	0	0	0	0
Road Fund	(1,507,348)	(3,591,455)	(3,591,455)	(2,084,107)	138.26
Library Fund	(280,793)	(406,661)	(406,661)	(125,868)	
Library Spec. Tax Zone	(95)	(24,160)	(24,160)	(24,065)	253.32
Fish & Game Fund	(13,560)	(13,560)	(13,560)	0	0
Structural Fire Fund	(190,896)	(190,896)	(72,182)	118,714	(62.18)
Accumulated Capital Outlay	(489,916)	0	0	489,916	(100.00)
Capital Projects	(4,265,642)	(4,153,137)	(1,969,993)	2,295,649	(53.82)
Net County Cost	(35,252,703)	(31,085,011)	(28,783,153)	6,469,550	(18.35)
Budgeted Positions	0	0	0	0	0

II. Major Departments Included

Not Applicable

III. Program Description

An Available Fund Balance results when the County receives unanticipated revenues or when the County does not fully expend its budget. The balance which remains at the end of the fiscal year, less encumbrances and reserves, is carried over to the following year and is used as a means of financing. A 10% Available Fund Balance is desirable.

IV. Highlights

		Amount	Positions
1.	Decrease in General Fund AFB due largely to a reduction in budgeted contingency in 1983-84 from 1982-83	$5,799,311	0
2.	Increase in Road Fund AFB due to underexpenditures in 1983-84 projects	(2,084,107)	0
3.	Decrease in Capital Project Fund AFB due to completion of projects in 1983-84	2,295,649	0
4.	Decrease in Accumulated Capital Outlay AFB due to completion of projects and elimination of budget	489,916	0
5.	Miscellaneous increase in AFB in Library, Structural Fire and Library Special Taxing Zone Funds	(31,219)	0
	Total Change in Net County Cost	$6,469,550	0

V. Pending Factors

The final Available Fund Balance figures will be provided as part of the Final Budget adjustments.

VI. Policy Matters

None

7908C

ALAMEDA COUNTY
PROGRAM SUMMARY
FY 1984-85

Program: Non-Program Revenues

I. Financial Summary

	FY 83-84 Bud.	1984-85 Request	1984-85 CAO Recommend	Inc./ (Dec.)	% Change
Non-Program Revenue	(59,101,392)	(76,661,747)	(76,661,747)	(17,560,355)	29.70

II. Major Departments Included

100 - Non-Program Financing

III. Program Description

Non-Program Revenue is revenue which is not generated by program activities and does not include current secured and unsecured property taxes. The largest revenue sources include Interest Earnings, Sales Tax, Motor Vehicle In-Lieu Taxes, County Charges to Other Funds, Homeowners Exemptions, and prior year Property Taxes. The recommended budget includes increased non-program revenues of $11.7 million resulting from the local government financing legislation.

IV. Highlights

		Amount
1.	Mid-year Board approved Supplemental Property Tax Assessments Program	(769,622)
2.	Restoration of 1983-84 State reduction in Motor Vehicle license fees and increase to offset loss of Business Inventory Tax Relief	(19,108,122)
3.	Increase in revenue related to supplemental property tax program	(2,300,000)
4.	Increase in interest earning based on an estimated 10.5% interest rate	(2,588,708)
5.	Five percent increase in sales tax revenue over current year actual collections	(1,050,000)
6.	Increase in other taxes, penalties and cost on delinquent taxes	(1,255,000)
7.	Elimination of Business Inventory Property Tax Relief based on actual State budget	9,770,424
8.	Miscellaneous revenue increases	(259,327)
	Total Change in Net County Cost	$(17,560,355)

V. Assumptions

Enactment of the local government financing bills increasing motor vehicle license fees and supplemental property tax assessment collections by $11.7 million.

VI. Policy Matters

None

7868C

ALAMEDA COUNTY
PROGRAM SUMMARY
FY 1984-85

Program: Internal Services Funds

I. Financial Summary

	FY 83-84 Bud.	1984-85 Request	1984-85 CAO Recommend	Inc./ (Dec.)	% Change
Gross Expenses	44,288,550	47,481,348	47,481,348	3,192,798	7.20
Less Credits	0	0	0	0	
Net Expenses	44,288,550	47,481,348	47,481,348	3,192,798	7.20
Income	(44,288,550)	(47,481,348)	(47,481,348)	(3,192,798)	7.20
Inc Over/(Under) Exp	0	0	0	0	
Budgeted Positions	468.24	466.74	466.74	(1.50)	(0.32)

II. Major Departments Included

112 - Data Processing Department
118 - Reprographics
140 - Motor Pool
141 - Building Maintenance
160 - Communications
171 - Worker's Compensation
173 - Public & Professional Liability Insurance

III. Program Description

The Internal Service Funds (ISF) provide supportive services to the County operating departments. All of the actual costs of providing the services are charged to the operating departments and reflected in those budgets.

The ISF budgets have recommended increase charges of $3,192,798 (7.2%) for 1984-85.

IV. Highlights

1.	Salary and Employee Benefits	$ 668,512	0
2.	Increased ISF charges	56,253	0
3.	Increased Indirect Costs	197,957	0
4.	Data Processing Dept. equipment and other system requirements increases	330,817	(4.5)
5.	Computer equipment maintenance/leases increases	94,732	0
6.	North County Jail staffing and supplies (BMD)	1,248,639	5.0
7.	Insurance-related cost increases	278,129	0
8.	FCC mandated telephone access charge increases	273,600	0
9.	Materials increases for Communications & Repro.	45,893	0
10.	Miscellaneous adjustments	(1,734)	(2.0)
11.	Revenue increases to offset increased ISF operations costs (All ISF costs are charged to departments.)	(3,192,798)	0
	Total Change in Net County Cost	0	(1.5)

V. Pending Factors

1.	Increase in Motor Pool parts and repair costs	$ 188,000	0
2.	Increase in Worker's Compensation benefit rates	113,000	0
3.	Telephone Rate Increase	315,011	0
4.	Motor Vehicle Replacement Fund	500,000	0

VI. Policy Matters

None

7815C

ALAMEDA COUNTY
PROGRAM SUMMARY
FY 1984-85

Program: Flood Control (including Zone 7)

I. Financial Summary

	FY 83-84 Bud.	1984-85 Request	1984-85 CAO Recommend	Inc./ (Dec.)	% Change
Gross Appropriation	29,999,665	32,612,151	32,612,151	2,612,486	8.70
Less Credits	(6,091,359)	(6,390,927)	(6,390,927)	(299,568)	4.91
Net Appropriation	23,908,306	26,221,224	26,221,224	2,312,918	9.67
Financing:					
Property Tax	(5,521,437)	(6,106,723)	(6,106,723)	(585,286)	10.60
Revenues	(11,585,383)	(11,860,456)	(11,860,456)	(275,073)	2.37
Available Fund Bal.	(6,801,486)	(8,254,045)	(8,254,045)	(1,452,559)	21.35
Total Financing	(23,908,306)	(26,221,224)	(26,221,224)	(2,312,918)	9.67
Net County Cost	0	0	0	0	
Budgeted Positions	177.25	179.25	179.25	2.00	1.12

II. Major Departments Included

533 - Countywide Flood Control Administration
534 - Flood Control Zone 2
535 - Flood Control Zone 2-A
536 - Flood Control Zone 3-A
537 - Flood Control Zone 4
538 - Flood Control Zone 5
539 - Flood Control Zone 6
540 - Flood Control Zone 7
541 - Flood Control Zone 7-1
542 - Flood Control Zone 7 - Water Facilities Funds
544 - Flood Control District Zone 9
548 - Flood Control District Zone 12
549 - Flood Control District Zone 13

III. Program Description

The principal purposes of the district are to control and conserve flood and storm waters, the protection of water courses, watersned, public highways, life and property from damage or destruction from such waters, the prevention of waste or elimination of the water supply and tne development and importation of water for beneficial use within the district.

III. Program Description (continued)

The Flood District appropriation is recommended to increase $2,612,486 (8.7%) from $29,999,665 to $32,612,151 to reflect increases in both available fund balances and revenues.

The property tax increase is $585,286 (10.6%) from $5,521,437 to $6,106,723. Revenue is projected to increase $275,073 (2.37%) from $11,585,383 to $11,860,456. The largest increase was in the available fund balance which increased $1,452,559 (21.35%) from $6,801,486 to $8,254,045.

IV. Highlights

	Amount
1. Appropriation increase to reflect available revenues	$2,612,486
2. Increase in credits due to a 5% salary increase	(299,568)
3. Increase in Available Fund Balance	(1,452,559)
4. Property Tax increase	(585,286)
5. Elimination of Business Inventory Tax	105,167
6. Increase in collection of prior year taxes	(145,770)
7. Decrease in assessments due to an investment charge by the Treasurer's Office	71,950
8. Increase in federal disaster funds	(605,000)
9. Decrease in estimated interest earnings on investments due to over budgeting in prior year budget	406,400
10. Increase in water revenue charges from Zone 7	(88,735)
11. Miscellaneous revenues including increased plan checking fees	(19,085)
Total Change in Net County Cost	0

V. Pending Factors

- There currently is legislation on the Governor's desk which would increase the taxes going to special districts to offset the freezing of the Special District Augmentation Fund and elimination of business inventory tax.
- The actual Available Fund Balance, which will be known the first week of August, may affect the available resources and will be adjusted in the Final Budget.

VII. Policy Matters

None

7889C

ALAMEDA COUNTY
PROGRAM SUMMARY
FY 1984-85

Program: Fire Protection

I. Financial Summary

	FY 83-84 Bud.	1984-85 Request	1984-85 CAO Recommend	Inc./ (Dec.)	% Change
Gross Appropriation	5,122,458	5,679,057	5,679,057	556,599	10.86
Less Credits	0	0	0	0	
Net Appropriation	5,122,458	5,679,057	5,679,057	556,599	10.86
Financing:					
Property Tax	(1,323,137)	(1,413,438)	(1,413,438)	(90,301)	6.82
Revenues	(3,228,548)	(3,891,252)	(3,891,252)	(662,704)	20.52
Available Fund Bal.	(570,773)	(374,367)	(374,367)	196,406	(34.41)
Total Financing	(5,122,458)	(5,679,057)	(5,679,057)	(556,599)	10.86
Net County Cost	0	0	0	0	
Budgeted Positions	107.00	107.00	107.00	0	

II. Major Departments Included

501 - Castro Valley Fire District
502 - Castro Valley Fire District - Zone 1
505 - Redwood Fire District
508 - County Service Area F-1964-1
510 - County Service Area F-1965-1
511 - County Service Area F-1965-2
514 - Eden Consolidated Fire District

III. Program Description

Special District - Fire Protection budgets provide funding for fire protection services for most of the unincorporated areas of the County, either directly or through contracts with the City of Pleasanton or the East Bay Regional Park District. Each of the districts is funded by a combination of their own property taxes, Special District Augmentation Funds and miscellaneous revenues.

IV. Highlights

		Amount
1.	Increased contract costs	4,595
2.	Mid-year increase due to retirement and salary adjustments for Castro Valley and Eden Fire Districts	511,268
3.	Decrease in countywide overhead charges	(13,369)
4.	Projected salary increases for Castro Valley and Eden Fire Districts	45,255
5.	Reduced appropriation because of the purchase of a fire truck, reducing funds available	(99,486)
6.	Annualization of last years salary	108,336
7.	Decrease in Available Fund Balance	196,406
8.	Increase in property tax	(90,301)
9.	Increase in Special District Augmentation Funds	(668,348)
10.	Elimination of business inventory taxes	32,582
11.	Miscellaneous revenue changes	(26,938)
	Total Change in Net County Cost	0

IV. Major Assumptions

None

V. Pending Factors

The actual Available Fund Balance, which will be known the first week of August, may affect available resources and will be adjusted in the final budget.

VI. Policy Matters

None

7894C

ALAMEDA COUNTY
PROGRAM SUMMARY
FY 1984-85

Program: Street Lighting/Road Maintenance

I. Financial Summary

	FY 83-84 Bud.	1984-85 Request	1984-85 CAO Recommend	Inc./ (Dec.)	% Change
Gross Appropriation	770,630	822,278	822,278	51,648	6.70
Less Credits	0	0	0	0	
Net Appropriation	770,630	822,278	822,278	51,648	6.70
Financing:					
Property Tax	(11,356)	(21,659)	(21,659)	(10,303)	90.72
Revenues	(667,177)	(633,553)	(633,553)	33,624	(5.03)
Available Fund Bal.	(92,097)	(156,530)	(156,530)	(64,433)	69.96
Total Financing	(770,630)	(811,742)	(811,742)	(41,112)	5.33
Net County Cost	0	10,536	10,536	10,536	
Budgeted Positions	0	0	0	0	

II. Major Departments Included

580 - CSA R-1967-1
581 - CSA R-1982-1
582 - CSA R-1982-2
586 - CSA SL-1970-1

III. Program Description

The Special District Street Lighting/Road Maintenance program provides road maintenance for three areas in the County and street lighting for most of the unincorporated area. The appropropriation is increasing $51,648, while property tax and available fund balance are increasing a total of $74,736. However, revenues are decreasing by $33,624.

These budgets reflect two significant changes. First, the Board of Supervisors loaned one of the Road Maintenance Districts $29,000 for an improvement. Since this will be repaid over a series of years, this budget reflects a net county cost. Second, this budget assumes that the City of Dublin will take over street lighting within the City, thereby reducing the street lighting district costs and assessments by $266,050.

IV. Highlights

		Amount
1.	Increasesd appropriation to reflect resources	$22,388
2.	Loan from Roads Department to CSA 1982-2	29,260
3.	Increased Available Fund Balance	(64,433)
4.	Increased property taxes	(10,303)
5.	Reduction in assessment due to anticipated dropping of street lighting responsibility within the City of Dublin	266,050
6.	Increase in assessment for sewer improvements in Castlewood	(150,000)
7.	Increasd EPA grant for Castlewood	(61,870)
8.	Increase in assessment for new districts	(30,510)
9.	Miscellaneous revenue adjustments	9,954
	Total Change in Net County Cost	10,536

V. Major Assumptions

The City of Dublin will take over street lighting for the area within its City.

VI. Pending Factors

The actual Available Fund Balance, which will be known the first week of August, may affect the available resources and will be adjusted in the Final Budget.

VII. Policy Matters

None

7896C

GLOSSARY OF BUDGET TERMS

ACCOUNT: A classification of expenditure or revenue. Example: "Office Expense" is an account in the category of "Services & Supplies."

ACCUMULATED CAPITAL OUTLAY FUND (ACO): Used to account for expenditures on buildings, construction, and land acquisition.

ACTIVITY: A component of a budget unit which performs a specific identifiable service. Example: Juvenile Supervision is an activity within the budget unit of Juvenile Probation. Sometimes an entire budget unit consists of only one activity and sometimes an activity appears in a number of different budget units.

AGENCY: A combination of several goal-related departments or other units under a single administrative organization.

APPROPRIATION: An authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. An appropriation usually is time limited and must be expended before that deadline.

ASSESSED VALUATION: A valuation set upon real estate or other property by a government as a basis for levying taxes.

AUTHORIZED POSITIONS: Positions approved by Board of Supervisors which may or may not have funding (see Budgeted Positions).

AVAILABLE FINANCING: All the means of financing a budget (fund balance, miscellaneous revenues) except for encumbered reserves, general reserves, and current property taxes.

AVAILABLE FUND BALANCE: The portion of the fund balance which is free and unencumbered for financing the program of expenditures and other requirements of the budget year to which it is being applied.

BUDGET: The planning and controlling document for financial operation with estimates of proposed expenditures and revenues for a given period of time, usually one year. A department or agency may have one or more budget units.

BUDGET UNIT: The lowest entity in the budget hierarchy including all accounts for which a legal appropriation is approved by the Board of Supervisors. A department or agency may have one or more budget units assigned to it. Each budget unit is a collection of account numbers necessary to fund a certain division or set of goal-related functions.

BUDGETED POSITIONS: The number of full-time equivalent positions to be funded in the budget (12 months, 261 days, and 1958 hours all equal 1.0 budgeted positions). Budgeted positions should not be confused with "authorized" positions which are positions which may or may not be funded in the budget.

CAPITAL PROJECT	A program itemizing the County's acquisitions, additions, and improvements to fixed assets, e.g., buildings, building improvements, and land purchases.
CONTINGENCY:	An amount, not to exceed 10 percent of the fund in which it is allocated, appropriated for unforeseen expenditure requirements.
COUNTY-WIDE FUNDS:	The main operating funds of the County accounting for expenditures and revenues for County-wide activities. These include the General Fund, the Road Fund, the Accumulated Capital Outlay Fund, Revenue Sharing, and the Fish & Game Fund.
CREDIT FOR INTER-DEPARTMENT SERVICE ORDER (IDSO):	A reimbursement budgeted in a budget unit which provides a service to other County departments. A credit is not considered a revenue; it reduces the gross appropriation.
DEPARTMENT:	An organizational device used by County management to group programs of a like nature.
ENCUMBRANCE:	Funds not yet expended but which are delegated or set aside in anticipation of an expenditure in the form of a purchase order, contract, or other commitment which is chargeable to an appropriation. These funds cease to be an encumbrance when paid.
ENTEPRISE FUND:	Established to finance an account for the operation and maintenance of facilities and services which are predominantly self-supporting by user charges. The two hospitals are Alameda County's only Enterprise Funds.
EXPENDITURE:	Designates the cost of goods delivered or services rendered whether paid or unpaid.
FINAL BUDGET:	Approved legal spending plan for a fiscal year. The Board of Supervisors is responsible for approving a final budget by August 30 each year unless legislation extends the deadline.
FISCAL YEAR:	Twelve-month period for which a budget is prepared. The fiscal year is July 1 to June 30 of each year.
FISH & GAME FUND:	Accounts for all the fish and game fines collected by the courts. Expenditures from this fund are for game and wildlife propagation.

FIXED ASSET:	An asset of a long-term character such as land, buildings, furniture, and other equipment above $175.
FUNCTION:	A group of related budget units aimed at accomplishing a major service for which a governmental unit is responsible. These designations are specified by the State Controller. Example: "Public Protection" is a function.
FUND BALANCE:	The excess of assets and estimated revenues of a fund over its liabilities, reserves, and appropriations. A portion of this balance may be available to finance the succeeding year's budget.
FUND:	Independent fiscal and accounting entity, e.g., Library, General.
GENERAL FUND:	The main operating fund to provide general County services.
GENERAL OBLIGATION BOND:	A bond whose repayment is guaranteed by pledging all the assets and revenues of a governmental agency.
GRANT:	A contribution from one governmental unit to another, usually made for a specific purpose and time period.
INTERNAL SERVICE FUND (ISF):	Consists of organizations created to perform specified services for other County departments. The services performed are charged to the using department. Example: Data Processing Department.
ISSUE BEYOND BOARD POLICY:	An item which is not recommended for funding by the County Administrator which the Department Head would like to discuss with the Board of Supervisors. Funds are not included in the Recommended Budget for these items but the Board may act to include them in the final budget.
LIBRARY FUND:	Accounts for revenues to and expenditures by the Libraries in the unincorporated areas of the County. It is financed by a separate property tax rate.
OBJECT ACCOUNT:	Unique identification number and title for an expenditure category. Represents most detailed level of budgeting and recording expenditures, referred to as a "line item" (ie. 1011 - Salaries & Wages, 3411 - Professional & Specialized Services)
OTHER CHARGES:	A payment to an agency, institution, or person outside the County Government. Example: "Medi-Cal contributions."
POLICY MATTER:	An item recommended for funding by the County Administrator which is presented for discussion to the Board of Supervisors due to the policy implications of funding the item.

PROPOSED BUDGET: The working document for the fiscal year under discussion. Approval of this document does not allow expenditures for new programs or fixed assets. The Board of Supervisors receives a copy of the proposed budget in June and is currently a roll-over of the prior year Board-approved budget.

PURCHASE ORDER: Authorizes the delivery of specific goods or services, and incurrence of debt for them. (Processed through Purchasing.)

REAL PROPERTY: Land and the structures attached to it.

REIMBURSEMENT: Payment received for services/supplies expended for another institution, agency, or person.

RESERVE: An amount in a fund used to meet cash requirements before the proceeds of taxes are available or to meet emergency expenditure. A reserve is not an appro- priation, and there is no limitation on the amount of reserve that can be established.

REVENUE: Funds received from various sources and treated as income to the County which is used to finance expenditures. Examples: property taxes and sales taxes.

REVENUE SHARING: Funds received from the Federal Government under the State and Local Assistance Act of 1976.

ROAD FUND: Accounts for expenditures on road, street, and bridge construction and improvement.

SALARIES AND EMPLOYEE BENEFITS: Accounts which establish all expenditures for employee-related costs.

SALARY SAVINGS: That percentage or dollar amount of salaries which can be expected to be saved due to vacancies and employees receiving less than the top step pay of the classification.

SECURED TAXES: Taxes levied on real properties in the County which are "secured" by lien on the properties.

SERVICES & SUPPLIES: Accounts which establish expenditures for the operating expenses of County departments and programs.

SPECIAL DISTRICT: Independent unit of local government generally organized to perform a single function. Examples: streetlighting, waterworks, parks, and fire departments.

SUBVENTION: Costs which originate in the County but are paid for by an outside agency.

TAX LEVY: Amount of tax dollars raised by the imposition of the tax rate on the assessed valuation.

TAX RATE: The rate per one hundred dollars of the assessed valuation base necessary to produce the tax levy.

UNINCORPORATED AREA: The areas of the County outside city limits.

UNSECURED TAX: A tax on properties such as office furniture, equipment, and boats which are not located on property owned by the assessee.

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